

2007 CITY COUNCIL WORKPLAN

| Work Plan Item | Lead Department | Progress Indicators |
|----------------------|-----------------------|---|
| 1. Economic Vitality | Community Development | <p>Have an additional meeting with the Economic Vitality Task Force (EVTF)</p> <ol style="list-style-type: none"> 1. Meet within approximately 60 days on a Saturday. (1st quarter) 2. Take the top priorities in each strategy. 3. Exclude Education focus area. 4. EVTF (with staff update) identify which items are already being done. 5. Bring back group's top 10 recommendations for new or substantially improved items. (2nd quarter) <p>Continue with the next steps on the redevelopment/revitalization projects including:</p> <p>1st/2nd Quarter: The Economic Vitality Task Force worked to prioritize the many strategies in the preliminary report and presented its final report to the City Council on May 15, 2007. In the final report, four main directions were identified and the Economic Alliance took on the task from the EVTF of moving towards developing a number of implementation strategies. This set of implementation strategies for both the short and long term directions, will be expanded upon, including potential sources of funding and best practice examples. The group plans to bring back this information to City Council in October.</p> <p>3rd Quarter: The Economic Alliance continued to refine the four directions in an effort to build context into the recommendations prior to presentation to Council in the 4th quarter of 2007. Without an economic development plan or stated policy in place, the Alliance determined the four directions would be more meaningful if addressed collectively rather than as independent recommendations.</p> <p>4th Quarter: The Alliance completed the refinement of the EVTF report by categorizing the results into six areas of concentration. The recommended elements are Jobs, Retail, Tourism, Redevelopment, Downtown, and Business Climate. This recommendation will be discussed at the January 25, 2008 EVTF meeting and at the 2008 City Council Retreat.</p> |
| Urban Renewal Plan | Community Development | <p><u>Continue Urban Renewal Authority Plan</u></p> <ol style="list-style-type: none"> 1. Work with existing property owners in the Urban Renewal Authority Area to discuss redevelopment opportunities given the potential mixed use zoning that will encourage such development. (Ongoing) |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|--|
| | | <ol style="list-style-type: none"> 2. Work with property owners in the Urban Renewal Planning Area who are interested in becoming annexed to the city so they can take advantage of City incentives. (Ongoing) 3. Keep property and business owners apprised of market opportunities (host property and business owner roundtables) and facilitate discussions among potential partners. (Ongoing) 4. Promote mixed use development within nodes along the corridor and in catalyst areas (Flour Mill and Sugar Factory), allowing the private market sector to determine the appropriate mix of uses. (Ongoing) 5. Where necessary, assist with assembling properties to accommodate a range of mixed use product types. (Ongoing) 6. Submit Tax Increment Financing Impact Report to Boulder County and St Vrain Valley School District for review and comments when there is a redevelopment project imminent. Timing is dependent on formal redevelopment project being submitted. <p>1st/2nd Quarter: A meeting was held with several property owners to discuss what incentives could be used to accelerate redevelopment of their properties as well as other issues that may be preventing successful redevelopment. All developers indicated a desire to collaborate with the City on implementing the SE Longmont Urban Renewal Plan and on other projects such as the Boston Avenue street extension. The property owners were hopeful that FasTracks would help accelerate redevelopment opportunities given the current weak market for lower central Longmont.</p> <p>3rd Quarter: Discussions have been held with the Flour Mill property owners who are still preparing redevelopment plans to submit to the city for a determination on the level of financial incentives necessary for a successful project.</p> <p>4th Quarter: Continued discussions occurred with several property owners in the SE Longmont URA who are taking a wait-and-see approach to initiating redevelopment plans given current economic conditions. One property owner (8 acres) would annex if the City would pick up the costs of preparing all legal documents needed. The Sugar Factory property owner is currently not motivated to pursue annexation at this time since he has not followed through on his commitment to obtain information from the PW/WW Department that would lead to a list of issues he believes is preventing him from annexing to Longmont.</p> |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------------|--|
| FasTracks | Community Development | <p data-bbox="699 188 1003 215"><u>Planning for FasTracks</u></p> <ol data-bbox="751 240 1948 820" style="list-style-type: none"> 1. Identify ongoing staff/consultant resources needed to support the following work effort including budget considerations for 2008. (2nd quarter, 2007) 2. City finalizes TOD/mixed use rezoning regulations of areas eligible for redevelopment (i.e. the Flour Mill and Midtown Redevelopment area). (2nd quarter, 2007) 3. Continue to participate with RTD in the preparation of an Environmental Evaluation (EE) for the Diagonal portion of the corridor and integrate the Diagonal and US 36 rail corridors into one Environmental Assessment (EA). (2nd quarter, 2008) 4. Work with RTD to complete a Station Area Plan prior to the completion of the EA, which is site specific and develops more detailed TOD land use options for a preferred location (1st & Main). This work is predicated on the availability of matching funding sources from outside the City of Longmont, most likely RTD or DRCOG. (2nd quarter, 2008) 5. Council takes formal action to approve the TOD/Station Area plan prior to the completion of the EA and communicate support to RTD. (2nd quarter, 2008) 6. Once the EA is finalized, RTD will need to formally amend the FasTracks plan and the Regional Transportation Plan (DRCOG) to include both Longmont sites and whether the original Hover/Ken Pratt Blvd. Location will be eliminated. (4th quarter, 2008) <p data-bbox="699 857 913 885">1st/2nd Quarter:</p> <ol data-bbox="751 901 1948 1295" style="list-style-type: none"> 1. Staff resources identified via the LUTT, efforts needed to support FasTracks 2. Planning staff are on target with the TOD/MU zoning overlay ordinance to present to Council in July 2007 3. On target to work with RTD and consultant team on the Environmental Evaluation (EE) for the NW Rail Corridor 4. Developing a strategy for Station Area Planning based on EE schedule, City resources and amending the station site into the regional transportation plans 5. On track for Council action to approve the TOD/Station Area plan prior to the completion of the EE and communicate support to RTD (2nd quarter, 2008) 6. On track for formal amendments the FasTracks plan and the Regional Transportation Plan (DRCOG) to include 1st/Terry station site (4th quarter, 2008) <p data-bbox="699 1352 871 1380">3rd Quarter:</p> <ol data-bbox="751 1404 1948 1502" style="list-style-type: none"> 1. MU Ordinance set for 1st Reading in October 2007 after initial approval to move forward by City Council in July 2007 2. EE process has started with RTD and Government's Team—Draft EE/EA scheduled for |

| Work Plan Item | Lead Department | Progress Indicators |
|------------------------|-----------------------|--|
| | | <p>early Spring 2008. Technology choice expected at 10/16/07 RTD Board meeting</p> <ol style="list-style-type: none"> 3. Budget includes \$100,000 for station area planning effort in 2008. City will not be eligible for State/federal assistance until Draft EE/EA is released in Spring 2008 4. RTD will track all regional planning amendments to the RTP, etc. City's station area planning effort now tied to release of Draft EE/EA <p>4th Quarter:</p> <ol style="list-style-type: none"> 1. MU-zoning ordinance delayed until 1st Quarter of 2008 with additional staff comments and procedure changes, specifically with the new intent of including areas to be zoned with the ordinance 2. EE process has started with RTD and Government's Team—Draft EE/EA still “on-track” for early Spring of 2008. The technology choice is Diesel Multiple Unit (DMU) 3. Budget includes \$100,000 for station area planning effort in 2008. City will not be eligible for State/federal assistance until the Draft EE/EA is released in Spring of 2008 4. RTD will track all regional planning amendments to the RTP, etc. City's station area planning effort officially begins in January of 2008 |
| Midtown Revitalization | Community Development | <p><u>Midtown Redevelopment</u></p> <ol style="list-style-type: none"> 1. Determine whether an urban renewal district should be established with the study area so that financing tools such as Tax Increment Financing (TIF) can be used to off-set above market projected asking prices. Complete blight study. (2nd quarter) 2. Formalize an advocacy entity (or modify an existing one – LDDA, BID, CDC) to champion implementation of the plan over the near and long term. (2nd quarter) 3. Use the catalyst areas map prepared for the Main Street Redevelopment Plan as a guide. 4. Work with local representatives from the Latino/Hispanic community to build the ethnic diversity of the area and create a district for destination uses with an ethnic theme. (2nd – 4th quarters) 5. Encourage the introduction of residential development within catalyst areas and at key locations in the corridor, fill financial gaps and support demonstration projects. (Ongoing) <p>1st/2nd Quarter:</p> <ol style="list-style-type: none"> 1. An update will be furnished to City Council in July regarding whether to move forward with the Midtown conditions survey 2. Work on items two and four have not started due to other work program priorities |

| Work Plan Item | Lead Department | Progress Indicators |
|--------------------------|-----------------------|---|
| | | <p>3. Items three and five are ongoing work program items. Staff discusses these items with developers and property owners when they inquire about potential development sites within Midtown.</p> <p>3rd Quarter: Council decided to delay preparing a conditions survey to determine if blight exists necessary for an Urban Renewal Plan. Staff will be implementing other Midtown Redevelopment Plan Strategies with existing staff as time allows.</p> <p>4th Quarter: Staff will be implementing Midtown Redevelopment Plan Strategies with existing staff as time allows.</p> |
| Flour Mill Redevelopment | Community Development | <p><u>Flour Mill Redevelopment</u></p> <ol style="list-style-type: none"> 1. Review the updated Flour Mill redevelopment plans and determine if it's appropriate to provide incentives to ensure a viable project during the next two years that would serve as a catalyst project to improve the area several years in advance of a FasTracks station which is not scheduled until 2014. (4th quarter) 2. Determine whether it may be more prudent to delay significant public assistance for the project if it is necessary to make the project viable. (4th quarter) 3. The City would, in the meantime, consider supporting efforts that result in a larger scale project such as assisting the developer in assembling additional property such as the City's old Electric/Sanitation building on Main Street. (4th quarter) 4. Consider cost sharing with the developer and LDDA to prepare a more detailed "strategic vision" for an area much larger than the Flour Mill that includes pedestrian connections to Downtown and the St Vrain Greenway. (3rd quarter) <p>1st/2nd Quarter: Met with property owners who have assembled additional land to try and create a larger redevelopment project. The property owners intends to finish a financial pro forma by the end of the year to review with the City Council to determine the level of public assistance is needed to successfully redevelop this property. The property owners and developers are still pursuing a mixed use development but are focusing on non-residential for the first phase.</p> <p>3rd Quarter: Property owners are continuing to refine their redevelopment plans and pro forma for Council review later this year. They would like to acquire more property to increase the size of their project but are having some difficulty, due to inflated land values.</p> <p>4th Quarter: Discussions with the property owners have continued as they refine their redevelopment plans that would lead to a request for City assistance in implementing the initial</p> |

| Work Plan Item | Lead Department | Progress Indicators |
|---|-----------------------|---|
| | | phase of the project. They have been briefed on the City's efforts to prepare a detailed Station Area Plan for the FasTracks commuter rail end-of-line station that will begin in the spring. |
| Downtown Parking Structure | Community Development | <p><u>Downtown Parking Structure</u></p> <ol style="list-style-type: none"> 1. Work with Phelps Development Company to determine which site presents the best opportunity for a mixed-use parking structure. (2nd quarter) 2. Determine the level of City financial participation and where the funds will come from. (2nd quarter) <p>1st/2nd Quarter: Council and LDDA met to decide that the location of the mixed use parking facility should be at the 300 Block of Kimbark and directed Phelps Development to prepare more detailed plans that reflect a public plaza and mixed use project based on the LDDA's conceptual drawings.</p> <p>3rd Quarter: City Council and the LDDA discontinued negotiating a mixed use development contract with Phelps Development and issued a new RFP in August to see if there is additional private sector interest in partnering with the City/LDDA in an expanded economic catalyst project including a plaza at the 300 Kimbark site. There were two proposals submitted September 28 and the LDDA/Council Technical review Committee will interview both entities on Wednesday, October 17 to determine who should be selected for the project.</p> <p>4th Quarter: The Technical Review Committee conducted a follow up interview with the preferred development team in December to address several questions regarding the proposal that included a possible connection to the proposed community arts center. The TAC is waiting for that response before forwarding its recommendation to the Council and LDDA.</p> |
| 2. City-wide Strategic Plan (Focus on Longmont) | Administration | <p>Continue implementation of <i>Focus on Longmont</i> strategic plan.</p> <ol style="list-style-type: none"> 1. Collect performance measurement data. 2. Facilitate an annual <i>Focus on Longmont</i> forum to report progress and plan accomplishments to the community and to obtain updated input about policy directions and future actions. (2nd - 4th quarters) <p>1st/2nd Quarter: As a member of the International City Manager Association's Center for Performance Measurement (ICMA-CPM), the City is participating in a new Colorado Consortium of Cities for Performance Measurement. At the first meeting, held during the first quarter, new member cities agreed to answer questions from the ICMA-CPM survey, in hopes of creating a standard set of performance measures for Colorado cities. This information will be matched up with any appropriate <i>Focus on Longmont</i> initiatives, so begin a performance measure</p> |

| Work Plan Item | Lead Department | Progress Indicators |
|--|--------------------|---|
| | | <p>report that not only measures <i>Focus on Longmont</i>, but is also comparable with many cities throughout Colorado.</p> <p>3rd Quarter: Staff has been researching other community report cards and has been preparing the Colorado Consortium Performance Measures report for the other participating communities in Colorado and Wyoming. The performance measures report will be completed later in October and the next Colorado Consortium meeting is set for October 25, 2007.</p> <p>4th Quarter: Staff met with the Colorado Consortium in October and determined that service area coordinators of the ICMA performance measures should meet to determine core measures. This will happen in early 2008. In the meantime, staff members have been working on a draft “report card to the community” that incorporates Quality of Life Benchmarks, ICMA performance measures, Focus on Longmont metrics and information from the Citizen Satisfaction Survey and will continue this work in 2008.</p> |
| 3. Community Collaboration for Lifelong Learning | Community Services | <p>Work collaboratively with representatives from education, government, business, organizations, parents, students and the community to organize an Education Summit to strengthen the entire community’s capacity to address key educational challenges that lie ahead so that all children and adults have a chance to succeed in school and in life.</p> <ol style="list-style-type: none"> 1. Host the Longmont Education Summit (March 17, 2007). 2. Create ongoing plan and process for accomplishing outcomes of the Education Summit and align this process (and annual report card to the community) with Focus on Longmont efforts (2nd – 4th quarters). <p>1st/2nd Quarter: The Education Summit Task Force hosted the Education Summit on March 17, 2007. Over 600 people attended the Summit and more than 40 organizations were represented in the Education Expo. Several major themes and action steps were identified by the community, with over 100 people volunteering to help out with various projects. On-line evaluations were sent to over 300 attendees and over 141 answered the questionnaire. Of those, 91% rated the overall Summit good or excellent.</p> <p>The major themes created included:</p> <ul style="list-style-type: none"> • Community Awareness • Equity and Access • Legislation • Educating Educators • Content and Quality of Learning |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|--|
| | | <ul style="list-style-type: none"> • Motivation of Learning • Community Involvement and Support <p>After the Summit, task force members whose organizations will stay involved with the next steps create a new “Accountability and Action” team. This new group is working on partnering opportunities for the identified action steps and looking at an implementation plan for three large community-based action steps:</p> <ul style="list-style-type: none"> • A way for the public to “plug-in” and engage in volunteer opportunities • A comprehensive marketing campaign to keep education foremost in the community consciousness • A clearinghouse “one-stop shop” to find and post educational opportunities within the community <p>A report on the results from the Education Summit was delivered to the City Council on May 15, 2007 and the first Action and Accountability Team meeting was held on June 21.</p> <p>3rd Quarter: The Action and Accountability Team has met several times throughout this quarter to refine its next steps toward transforming Longmont into a Learning City. Throughout 2007 and 2008, the team will set up a community wiki-type website that will serve both as a way for organizations to centrally list their educational and volunteer opportunities to the rest of the community; it will include an evaluation component, resource lists and perhaps a community education calendar. The site’s content will be maintained by the community and technologically supported by the City. The team also plans to develop and implement a community awareness campaign that will help establish Longmont as a lifelong learning city. The campaign will both inform the public about the wiki-style site but will also focus on putting education in front of people daily and encouraging them to be a part of making Longmont a community of lifelong learning. In preparation for these two abovementioned strategies, the team will complete a thorough review and follow-up of the existing community resources and potential action steps identified during the Summit to ensure accuracy and viability before loading this information on the website.</p> <p>4th Quarter: With oversight by the Action and Accountability Team, staff has established a wiki-style website: lifelongmontlearning.com, which is being developed and tested throughout this quarter. Staff has continued to make follow-up contacts with community organizations and educational institutions to collect data to load on the website and to introduce them to this new community resource. The website is planned for official launch on February 14, 2008. The Action and Accountability Team will initiate plans in the first quarter of 2008 to create and launch its 2008 community campaign to establish Longmont as a Learning City.</p> |

| Work Plan Item | Lead Department | Progress Indicators |
|-------------------------|----------------------------------|---|
| 4. Environmental Issues | PWWU, LPC, Community Development | <p>Bring back integrated approach to enhancing environmental sustainability. Staff will provide leadership and expertise as stewards of the environment in a way that targets consumer responsibility with incentives and an incremental cost-conscious approach</p> <ol style="list-style-type: none"> 1. Adopt Building Green Program ordinance after review with the Board of Environmental Affairs. (2nd quarter) 2. Follow up on expansion of energy and water efficiency programs with details on what additional funding will be required and what it will be used for. Examine rates and renewable opportunities. <ol style="list-style-type: none"> a. Expand energy conserving appliance and low-flush toilet rebates to year-round programs. Present CIP to retrofit all City facilities with low-flow toilets. Identify any funding and staff ramifications and request Council direction to proceed. (1st quarter) b. Identify and evaluate potential programs to promote energy efficiency and review costs, benefits, timing, and budget impacts. (2nd quarter) 3. Explore recycling incentives and opportunities. <ol style="list-style-type: none"> a. Bring the final IGA with Boulder County for participation in the County Materials Recovery Facility to Council for action. (2nd quarter) b. Research information and evaluate issues related to requiring private haulers in the City to provide recycling services for both residential and commercial users. (2nd quarter) c. Place recycle bins in City parks and at various downtown locations. (2nd quarter) d. Report to Council on public interest in and reasons for considering participation in Boulder County's zero waste initiative, including enhanced recycling at City sponsored events. (3rd quarter) e. Determine whether or not the City can expand the list of acceptable recyclable items and work with EcoCycle or other partners to add services to the City's program, including enhanced educational opportunities and programs. (4th quarter) f. Evaluate the capabilities for all city facilities to expand the recycling of as many materials as possible. (2nd quarter) g. Pilot single stream recycling project for City solid waste customers. (3rd quarter) h. Evaluate opportunities and issues related to expanding City trash and recycling services to commercial users and explore the business case for operating a transfer station. (4th quarter) i. Work to promote enhanced waste recycling at Rhythm On The River and identify |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|--|
| | | <p>budget impacts. Present Council with requests for additional funding and support to enhance recycling at ROTR this summer. (2nd quarter)</p> <ol style="list-style-type: none"> 4. Pursue possible Open Space tax extension by determining how the increased revenues would be used. Parks and Recreation Advisory Board will review this issue and make recommendations subsequent to the May 2007 PRAB meeting. Staff understood Council's general direction to be more interested in district park and trail projects that provide recreation opportunities and support linkages in the city-wide trail system. (2nd quarter) 5. Continue watershed initiatives. <ol style="list-style-type: none"> a. Identify the critical sections of St. Vrain Creek for monitoring of stormwater and dry weather flows, revise watershed monitoring plan, and begin an expanded monitoring program for surface waters and reservoirs (2nd quarter). Partner with other watershed interests and complete first round of monitoring. (3rd quarter) b. Investigate and approach possible partners for participation in a St. Vrain watershed/basin association and report back to Council regarding feasibility and/or desirability of pursuing the formation of a watershed group of this type. (3rd quarter) c. Evaluate methods for using existing water rights as well as water saved through water conservation efforts for enhancing stream flow to improve conditions for aquatic life. Work with DOW to determine what areas would benefit the most from flow augmentation. (3rd quarter) d. Complete a demonstration treatment wetland for wastewater plant effluent and begin an evaluation of using treatment wetlands to benefit wastewater treatment, open space/greenways, and riparian areas along St. Vrain Creek. (3rd quarter) 6. Prepare and present update on overall integrated environmental initiatives (energy efficiency, recycling, watershed protection/water quality, open space, green build program) and the proposed activities and directions in each area. (2nd quarter) 7. Report to Council on progress of overall integrated environmental initiatives including status of quick wins; development of local and regional partnerships; and need for additional resources, if any. (3rd quarter) 8. Hold a planning session with members of the community to check in with the public and receive feedback and direction on current and proposed environmental initiatives. (4th quarter – 1st quarter, 2008) Report to Council in late 2007 on the methods that will be used to obtain citizen input for the environmental initiatives. |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|---|
| | | <p>1st/2nd Quarter:</p> <ol style="list-style-type: none"> 1. Council adopted first reading of the Building Green Ordinance for residential development at its June 12 meeting and set the public hearing and second reading for July 10 2. Staff presented an update of environmental programs and initiatives to Council on June 5, which included an explanation of the many programs for electric energy conservation being pursued by LPC. At that meeting Council was informed that energy-saving appliance and low-flow toilet and washer rebates had been extended to year-round. Staff also informed Council that the construction schedule for the Boulder County MRF will result in single-stream recycling being implemented in Longmont sometime in early 2008 3. Planning for Rhythm on the River included partnering with Eco-Cycle to make it a zero-waste event 4. Staff began working with City golf and park operations as well as LDDA to place recycling bins in strategic locations 5. The start of expanded St. Vrain watershed monitoring was delayed because of potential interference with USGS activities in the upper watershed 6. Locations for stormwater outfall monitoring were identified, as were the equipment needs for sampling. Sampling is scheduled to start in late summer <p>3rd Quarter:</p> <ol style="list-style-type: none"> 1. Building Green Ordinance was adopted by Council and is being implemented 2. Council authorized a detailed energy audit for city buildings to determine what capital improvements are necessary to ensure a higher level of energy conservation 3. The City of Boulder has not yet signed the IGA with Boulder County for participation in the Materials Recovery Facility. Staff will bring the agreement to Council when the IGA is signed 4. Staff is working with the City Attorney's office to draft an ordinance requiring private haulers to provide recycling services. A discussion with Council is planned for November 5. Recycling bins have been placed in the 500 block of Main and will be deployed throughout the remainder of downtown by the end of the year 6. The possibility of adding hard-to-recycle materials at the City's recycling center is being discussed with Eco-Cycle 7. Single stream recycling will be implemented when the County Materials Recovery Facility is operational in 2008 8. 96% of the waste generated at Rhythm on the River was diverted from the landfill and recycled |

| Work Plan Item | Lead Department | Progress Indicators | | | | | | | | | | | | | | |
|--|---|--|---|---|--|---|---|-------------------------------------|--|--|--------------------------|--|--|--|--|---|
| | | <p>9. Water quality monitoring of City reservoirs started in September. Monitoring will be expanded to include ponds on open space properties</p> <p>10. Monitoring of stormwater outfalls has been delayed until 2008 due to staff evaluation of monitoring equipment needs</p> <p>4th Quarter: <u>Energy Conservation and Efficiency</u></p> <table border="0"> <tr> <td data-bbox="762 444 1255 509">1. Expand Energy Star appliance rebates</td> <td data-bbox="1312 444 1934 548">1. The rebate programs for electrical and water-conserving appliances were extended to year-round early in 2007</td> </tr> <tr> <td data-bbox="762 553 1220 618">2. Continue Commercial electrical efficiency program</td> <td data-bbox="1312 553 1934 618">2. This program, which is a partnership with PRPA, continued through 2007</td> </tr> <tr> <td data-bbox="762 623 1255 727">3. Partner with Center for ReSource Conservation on residential energy audits</td> <td data-bbox="1312 623 1829 656">3. 25 audits were completed in 2007</td> </tr> <tr> <td data-bbox="762 732 1230 836">4. Complete a neighborhood sweep energy efficiency project with Boulder County</td> <td data-bbox="1312 732 1934 875">4. The sweep was completed in the Lower East Side neighborhood in October. Water saving and pollution prevention information was also provided</td> </tr> <tr> <td data-bbox="762 880 1115 912">5. CFL incentive program</td> <td data-bbox="1312 880 1934 945">5. CFL purchase incentives were offered through local hardware stores from 9/15 to 12/15</td> </tr> <tr> <td data-bbox="762 992 1251 1057">6. Sponsor Colorado Energy Science Center education programs</td> <td data-bbox="1312 992 1913 1057">6. Started program with 2 energy hog road shows for school</td> </tr> <tr> <td data-bbox="762 1101 1182 1166">7. Continue with energy-saving initiatives for City facilities</td> <td data-bbox="1312 1101 1923 1500">7. Many activities were completed in 2007, including tracking of energy usage for all city buildings, completing a feasibility study and preparing an RFP for "ESCO", energy service company services, providing outreach and education materials to employees, discussing "carbon footprint" concepts at safety and staff meetings, working on procurement of energy-efficient products and services, and initiating conversion to compact fluorescents and installation of green paper products</td> </tr> </table> | 1. Expand Energy Star appliance rebates | 1. The rebate programs for electrical and water-conserving appliances were extended to year-round early in 2007 | 2. Continue Commercial electrical efficiency program | 2. This program, which is a partnership with PRPA, continued through 2007 | 3. Partner with Center for ReSource Conservation on residential energy audits | 3. 25 audits were completed in 2007 | 4. Complete a neighborhood sweep energy efficiency project with Boulder County | 4. The sweep was completed in the Lower East Side neighborhood in October. Water saving and pollution prevention information was also provided | 5. CFL incentive program | 5. CFL purchase incentives were offered through local hardware stores from 9/15 to 12/15 | 6. Sponsor Colorado Energy Science Center education programs | 6. Started program with 2 energy hog road shows for school | 7. Continue with energy-saving initiatives for City facilities | 7. Many activities were completed in 2007, including tracking of energy usage for all city buildings, completing a feasibility study and preparing an RFP for "ESCO", energy service company services, providing outreach and education materials to employees, discussing "carbon footprint" concepts at safety and staff meetings, working on procurement of energy-efficient products and services, and initiating conversion to compact fluorescents and installation of green paper products |
| 1. Expand Energy Star appliance rebates | 1. The rebate programs for electrical and water-conserving appliances were extended to year-round early in 2007 | | | | | | | | | | | | | | | |
| 2. Continue Commercial electrical efficiency program | 2. This program, which is a partnership with PRPA, continued through 2007 | | | | | | | | | | | | | | | |
| 3. Partner with Center for ReSource Conservation on residential energy audits | 3. 25 audits were completed in 2007 | | | | | | | | | | | | | | | |
| 4. Complete a neighborhood sweep energy efficiency project with Boulder County | 4. The sweep was completed in the Lower East Side neighborhood in October. Water saving and pollution prevention information was also provided | | | | | | | | | | | | | | | |
| 5. CFL incentive program | 5. CFL purchase incentives were offered through local hardware stores from 9/15 to 12/15 | | | | | | | | | | | | | | | |
| 6. Sponsor Colorado Energy Science Center education programs | 6. Started program with 2 energy hog road shows for school | | | | | | | | | | | | | | | |
| 7. Continue with energy-saving initiatives for City facilities | 7. Many activities were completed in 2007, including tracking of energy usage for all city buildings, completing a feasibility study and preparing an RFP for "ESCO", energy service company services, providing outreach and education materials to employees, discussing "carbon footprint" concepts at safety and staff meetings, working on procurement of energy-efficient products and services, and initiating conversion to compact fluorescents and installation of green paper products | | | | | | | | | | | | | | | |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|---|
| | | <p><u>Green Build</u></p> <ol style="list-style-type: none"> 1. Complete and enact a green build ordinance <p>1. A green build ordinance was adopted by Council on July 10</p> <p><u>Recycling</u></p> <ol style="list-style-type: none"> 1. Partner with Boulder County on a materials recovery facility 2. Single stream recycling 3. Place recycle bins in City parks and in the downtown area 4. Require private haulers to provide recycling services 5. Expand recycling at City facilities 6. Evaluate expanding City services to commercial users 7. Promote recycling at Rhythm on the River 8. Evaluate recycling of more materials at City facilities <ol style="list-style-type: none"> 1. The agreement for participation with Boulder County was completed but delayed because of issues raised by the City of Boulder 2. Start of this program depends on completion of Boulder County's materials recovery facility, currently expected to be June of 2008 3. Recycling bins were placed in City golf courses and in the 500 block of Main. Additional bin locations in downtown area are being coordinated with LDDA 4. An ordinance has been drafted but is being held until a 4-day residential collection schedule is implemented in early 2008 5. Recycling bins have been provided for offices and additional collection containers have been ordered 6. The legal questions for this proposal have been addressed and services will be offered after a 4-day residential schedule is started and staff time can be evaluated 7. The City partnered with Eco-Cycle for waste diversion at Rhythm on the River and achieved a 96% diversion rate 8. The list of acceptable recyclables has been updated and launch of this initiative will occur after single stream recycling is started in 2008 |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|--|
| | | <p><u>Water Conservation</u></p> <ol style="list-style-type: none"> 1. Complete an update to the Water Conservation Master Plan 2. Replace older fixtures in City facility restrooms with low-flow fixtures (CIP project) 3. Expand toilet, dishwasher and washing machine rebate program <p><u>Watershed Management & Water Quality</u></p> <ol style="list-style-type: none"> 1. Begin sampling of reservoirs and expand surface water monitoring 2. Identify Stormwater monitoring sites and start monitoring program 3. Continue with the Button Rock Preserve forest stewardship program 4. Identify, prioritize and designate funding for projects in the St. Vrain Riparian Area Protection Program (CIP project) <p><u>Open Space and Trails</u></p> <ol style="list-style-type: none"> 1. Obtain recommendation from Parks and Recreation Advisory Board regarding sales tax extension, bring recommended action to Council <p><u>Environmental Sustainability Coordinator</u></p> <ol style="list-style-type: none"> 1. Hire a coordinator position to focus on the city-wide environmental program |

| Work Plan Item | Lead Department | Progress Indicators |
|-----------------------|--------------------|--|
| 5. Affordable Housing | Community Services | <p>Enhance the long-term viability of the City’s Affordable Housing Program by creating more program flexibility that can adapt to changing economic and market conditions.</p> <ol style="list-style-type: none"> 1. Examine various equitable methods for calculating cash-in-lieu of building affordable units, maintaining “nexus”. Determine if Longmont’s calculation is equitable or if any modifications are needed. (4th quarter) 2. Modify the current municipal ordinance to allow developers the choice to make a payment-in-lieu without repeated City Council review. (2nd quarter) 3. Determine a way to better track the housing market that will allow the Inclusionary Zoning program to adapt more quickly and easily to fluctuating economic conditions. (4th quarter) 4. Clarify uses of the Affordable Housing Fund to best address the City’s affordable housing goals, including using the current housing stock in the market as well as foreclosed homes. (2nd quarter) 5. Explore exemptions or credits for developers who plan to build housing units that will be priced in the market comparable to units built through the City’s Inclusionary Zoning Program. (2nd quarter) 6. Explore ways to place more qualified buyers into the “pipeline” for purchasing affordable homes, and help these buyers successfully own and maintain their homes over the long-term. (2nd quarter) <p>1st/2nd Quarter: After discussions with the Home Builders Association (HBA), City staff and HBA representatives are in agreement that a review of Longmont’s Payment in Lieu (PIL) calculation will require a thorough process and possibly an outside consultant, so action step #1 is now scheduled for completion in the 4th quarter. With respect to the Inclusionary Zoning program, goals and exemptions, a discussion is scheduled with Council on July 17 with code changes to be presented August 14 and August 28, 2007.</p> <p>3rd Quarter: Council discussion on Items 5 and 6 was held on July 31. Direction was given to continue meeting to reach agreement on specific issues which will be brought back to Council for final approval in the 4th quarter. Issues include – how a “preferred realtor” status could attract buyers, how HBA could work better with non-profits, define the “release fee” options including timeframe for unit availability, amount of fee, etc., and what an exemption for “market affordable” homes would look like. Council also directed staff to broaden the input base to include other interested stakeholders. Staff has begun a study of other Front Range communities to determine how they established their nexus (Item 1), and it was mutually agreed with the HBA that we would wait on Item 2 to see how the “release provision” would work.</p> |

| Work Plan Item | Lead Department | Progress Indicators |
|------------------------|--|--|
| | | <p>4th Quarter: Worked internally to determine best method to include other stakeholders in discussion, as directed by Council, without moving backwards. Reviewed proposal from HBA on exemption credits (#5) and sent comments back to them. Staff should be ready to bring information back to Council by end of 1st quarter of 2008.</p> |
| 6. Substandard Housing | Community Development/Community Services | <p>Enhance strategies that address substandard housing issues and revitalize neighborhoods.</p> <ol style="list-style-type: none"> 1. Explore abatement through the adoption of a new ordinance that will provide a more reliable mitigation approach similar to our weed abatement process. (2nd quarter) 2. Consider expanding neighborhood-based code compliance efforts throughout all Longmont neighborhoods. Develop preliminary plan for 2008 budget consideration. (2nd quarter); implement community involvement strategies (3rd - 4th quarters) to finalize implementation plan. 3. Explore requirement that all properties have an “Agent of Record”. (3rd quarter) 4. Continue City wide collaboration to address substandard housing issues throughout the community, utilizing the existing substandard housing multidisciplinary team. (Ongoing) 5. Explore methods for expanding the City’s neighborhood revitalization program into multiple neighborhoods. Develop preliminary plan for 2008 budget consideration. (2nd quarter); implement community involvement strategies (3rd - 4th quarters) to finalize implementation plan. <p>1st/2nd Quarter:</p> <ol style="list-style-type: none"> 1. A draft abatement ordinance is in progress to deal effectively with the mitigation of nuisances 2. Community Development has submitted budget requests to support the neighborhood-based code compliance efforts throughout all Longmont neighborhoods 3. The agent of record item is being investigated and staff will have details by the 3rd quarter 4. Community Development has submitted budget requests to address substandard housing issues and staff is continuing to collaborate with city and private resources to identify and work with community members finding themselves in substandard housing situations. 5. Community & Neighborhood Resources has submitted budget requests to support the revitalization effort. Strategies are being developed on how to incorporate a broader geographic area for revitalization efforts. Both proactive and responsive approaches to revitalization are being explored |

| Work Plan Item | Lead Department | Progress Indicators |
|----------------|-----------------|--|
| | | <p>3rd Quarter:</p> <ol style="list-style-type: none"> 1. Council amended the city code that will allow the city to abate certain nuisances that are creating serious problems for the occupants and recapture the mitigation costs by placing a lien on the property if necessary 2. Community & Neighborhood Resources and Building Inspection are collaborating on strategies to provide a broader geographic area for revitalization efforts and code compliance efforts. Additional information will be brought to Council for direction in the 4th quarter 3. Community & Neighborhood Resources, Building Inspection and other City Divisions continue to collaborate to address substandard housing issues <p>4th Quarter:</p> <ol style="list-style-type: none"> 1. Community & Neighborhood Resources and Building Inspection are collaborating on strategies to provide a broader geographic area for revitalization efforts and code compliance efforts. Additional information will be brought to Council for direction in 2008 2. Community & Neighborhood Resources, Building Inspection and other City Divisions continue to collaborate to address substandard housing issues |