

# **INFORMATION PACKET**

Compiled by the City Clerk's Office  
for November 22, 2011

## **CITY COUNCIL COMMUNICATIONS:**

1. City Manager Recruitment - Process Update by Bobby King, Chief Human Resources
2. 23<sup>rd</sup> Avenue and Meadow Street Storm Drainage Project Update by Dale Rademacher, Director of Public Works and Water Utilities
3. Communications from Boards, Committees, and Commissions by Valeria Skitt, City Clerk

## **MISCELLANEOUS ITEMS**

1. City of Longmont Financial Statements, Month Ending October 31, 2011 (Unaudited)

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# CITY COUNCIL COMMUNICATION



**MEETING DATE:** November 22, 2011

**ITEM NUMBER:** 1

**TYPE OF ITEM:** Information

**PRESENTED BY:** Bobby King, Chief Human Resources Officer, 303-651-8605

**SUBJECT/AGENDA TITLE:** City Manager Recruitment - Process Update

**EXECUTIVE SUMMARY:** At the July 12, 2011 Regular Session City Council approved and authorized by Consent for staff to sign the services contract for the recruitment of the next City Manager with Slavin Management Consultants.

The first step in Slavin's proposal was to conduct interviews with City Council and Executive Staff to develop a recruitment candidate profile of the ideal candidate. The profile is intended to provide inputs into the job description, position marketing/advertising campaign as well as candidate screening and selection criteria. Council and Staff interviews were conducted on August 22 and 23<sup>rd</sup>. A Special Presentation was made to City Council on August 23<sup>rd</sup>, it consisted of the following:

1. An introduction of Slavin Management Consultants to the full City Council and the City of Longmont.
2. Review Key Job Description elements to be used for recruiting.
3. Review of the Recruitment and Selection Timeline – path forward.

The second step in Slavin's process was to finalize the recruitment profile which would serve as the primary marketing and advertising tool to recruit qualified candidates. The recruitment profile was finalized on September 30, 2011.

The third step in Slavin's process was to post the position and then for Slavin to identify candidates in their data base who they believed met the qualifications set by City Council and invite them to consider applying. As of October 28 Slavin had invited approximately 200 individuals who they believed met the qualifications set by City Council to apply. The position was posted with ICMA, CML, J.O.B.S, Govtjobs.com, the City's web site, Slavin Management Consultants web site and Jobing.com. The posting also appeared in the October 24<sup>th</sup> ICMA Newsletter. The posting period was from October 11<sup>th</sup> – November 15<sup>th</sup>.

As of November 11, 2011 over 50 resumes had been received. Slavin considers the applicants to be of good quality.

The next step in the process according to the timeline approved by City Council is for Slavin Management Consultants to identify the top 15 Qualified Candidates by mid December 2011 using the established criteria set forth during meetings with City Council and reflected in the recruitment profile.

According to the recruitment timeline, Slavin Management Consultants and the Chief Human Resources Officer will meet with City Council between mid and late December to facilitate a Rubric assessment to be used to rank the Top 15 candidates and assist in identifying potential finalist.



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**COUNCIL OPTIONS:**

1. Continue recruitment process timeline and steps
2. Modify recruitment process timeline and steps

**RECOMMENDED OPTIONS:** Continue recruitment process timeline and steps**FISCAL IMPACT & FUND SOURCE FOR RECOMMENDED ACTION:** No additional funding needed. Cost for recommended action is included in consultant fees previously approved and authorized by City Council.**BACKGROUND AND ISSUE ANALYSIS:**

Slavin Management Consultants is a national firm, strategically based in Norcross, GA for easy access to Atlanta's Hartsfield – Jackson International Airport. The firm has been active in municipal executive search for over 30 years. Affiliate offices are located in Cincinnati, OH, Dallas, TX, Hartford, CT, Key West, FL, Los Angeles, CA, Mackinac Island, MI and Mesa, AZ.

Over the years Slavin has recruited more than 750 local government executives including in Colorado. Over the past three years, Slavin's chief executive search clients include: Aurora, CO, Cary, NC, Cass County MI, Corpus Christi, TX, East Point, GA, Fort Myers, FL, Glynn County, GA, Gulf Shores, AL, Independence, KS, Iowa City, IA, Mansfield, MA, Panama City, FL, Prince William County, VA, Rock Hill, SC, Storm Lake, IA, Suwanee, GA, Wes Des Moines, IA, Urbandale, IA, Venice, FL, Wichita, KS and Wyoming, OH. This year Slavin also placed the Executive Director at the Missouri Municipal League.

Slavin uses a "critical path" search process, which allows clients to consider key milestones and events that may influence the candidate applicant pool as well as the needs of the organization to maintain operational continuity during transition. Slavin recognizes that each client's need for key executives is different and that one profile does not fit all situations. Framing candidate requirements upfront, along with time line flexibility need to be a part of any selection process. More than 95% of Slavin's placements have remained in client organizations for more than five years.

Slavin further recognizes that qualified candidates may be reluctant to apply for positions when their interest could become a matter of public information prior to being assured that the City is interested in their candidacy. Slavin's approach to this assignment will reflect the unique qualities of Longmont. Slavin and the City's Chief Human Resources Officer will honor the interests of candidates to the extent possible under Colorado law and work in partnership with Longmont's City Attorney to ensure all applicable Colorado law and statutes are adhered to during the duration of this engagement.

This important engagement will be personally conducted by Mr. Robert Slavin. Under Mr. Slavin's leadership he will direct the efforts of Mr. Paul Wenbert, SMC Western Regional Manager and Mr. Randi Frank, Managing Consultant. Collectively their style is interactive and focused on building strong client partnerships.

**ATTACHMENTS:**

- 1- Recruitment Timeline
- 2- Recruitment Profile



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# The City of Longmont, Colorado

Invites your interest in the position of

# CITY MANAGER



## ABOUT THE CITY OF LONGMONT

The residents of Longmont, Colorado, weren't surprised to learn that it was named one of the Top 100 Best Places to Live in the United States twice – once in 2006 and again in 2008. The Top 100 Best Places to Live as designated by *Money* magazine recognizes small livable cities that have the best possible blend of good jobs, low crime, high quality schools, plenty of open space, rational home prices, and lots to do. In 2006, Longmont made the list at number 61; in 2008 it rose to number 50.

Longmont, located in Boulder County at an elevation of 4,979 feet, covers 27 square miles and has more than 300 days of sunshine and a spectacular view of the Rocky Mountains. Longmont also is home to several high-tech companies and a vibrant restaurant and art scene. It is conveniently located 35 miles from Denver, 16 miles from Boulder, and 30 miles from scenic Trail Ridge Road through Rocky Mountain National Park.

### **The Community**

Longmont is an outdoor city. Take off running along one of Longmont's many greenways. Stroll among the geese at McIntosh Lake. Ride your bicycle over 100 miles of bike trails. Or just sit by the St. Vrain River and listen to the water flow and watch the birds.

The City of Longmont maintains more than 8,000 acres of parks and open space and Boulder County maintains more than 80 miles of trails for hiking, biking, horseback riding, and nature photography. Longmont sits at the foot of the Rocky Mountains and is within driving distance of 29 ski areas.

The City also takes an active role in providing cultural and recreational activities for the entire community. The City's division of Recreation Services operates one large recreation center and several satellite centers, including an outdoor ice skating rink and indoor and outdoor swimming pools. The divisions of Senior Services and Youth Services provide activities and services for specific age groups and the Longmont Museum & Cultural Center serves visitors of all ages.

These are just a few of the many other attractions and annual events that make Longmont such a great place to live:

- Longmont Symphony Orchestra
- Longmont Theatre Company
- Union Reservoir
- St. Vrain State Park
- Sandstone Ranch
- Free summer concert series
- 4th of July fireworks
- Rhythm on the River
- Summer ArtWalks
- Halloween Parade
- Hometown Holiday Parade
- Longmont Lights holiday celebration
- Longmont Triathlon
- Longmont Youth Triathlon
- Cinco de Mayo celebration
- Peruvian Festival
- Boulder County Fair and Rodeo
- Sunrise Stampede 10K run
- Turkey Trot 10K run
- Longmont Criterium
- St. Vrain Historical Society biannual antique shows

## Education

The St. Vrain Valley School District (SVVSD) serves more than 27,000 students through 49 schools in a 411-square mile area encompassing 13 communities. SVVSD's focus on student success is reflected through positive academic trends and public recognition. In 2007 the District's superintendent was named Colorado Superintendent of the Year.

Overall CSAP scores have increased on 89% of tests given over the last four years, 96% of district targets have been met in student achievement, the graduation rate for high school students is 86.6%, and 28% of all juniors and seniors took at least one advanced placement (AP) course.

Higher education is available locally through the Boulder County campus of Front Range Community College located in Longmont. Longmont also is within easy commuting distance of the University of Colorado at Boulder and Colorado State University in Fort Collins.



Longmont is home to 27 firms that each employ more than 90 people with the largest employers being the St. Vrain Valley School District, Longmont United Hospital, the City of Longmont, and Intrado.

**Other employers include:**

- |                                 |                              |
|---------------------------------|------------------------------|
| Amgen                           | McLane Western               |
| Brooks Automation               | Measured Progress            |
| Circle Graphics                 | Mentor Graphics              |
| Crocs                           | OnCore Manufacturing         |
| DigitalGlobe                    | PharMerica                   |
| Dot Hill Systems Corp.          | Seagate Technology           |
| Federal Aviation Administration | Sun Construction & Design    |
| GE Energy                       | Thule Organization Solutions |
| Longmont Clinic                 | Western Digital              |
| LSI                             | Woodley's Fine Furniture     |
| Matheson                        |                              |

**The City's Current Demographical Statistics include:**

- Population** - 87, 460
- Households** - 35,100
- Median age** - 36

**Ethnicity:**

- Caucasian - 83.3%
- Asian - 3.2%
- African American - 0.9%
- Other - 12.6%
- Latino of any race - 24.6%

**Community Services:**

- 1 municipal airport
- 1 hospital (201 beds)
- More than 40 bank branches
- 65 churches
- More than 325 doctors and dentists
- 6 dog parks
- 4 golf courses
- 5 public swimming pools
- 34 parks
- 8,200 acres of parks, open space and greenways

**LONGMONT CITY GOVERNMENT**

**City Government**

Longmont is a home rule city with a council-manager form of government. Longmont, which was incorporated in 1873, was chartered as a home-rule city in 1961. The City has operated under the council-manager form of government since 1960. The current city manager is retiring after eighteen years in the position. The seven-member city council is an elected body that holds all legislative and policy-making authority. The Mayor, who presides over the city council and is the head of City government, is elected for a two-year term. One council member is elected for a four-year term from each of three wards, and three at-large council members serve four-year terms. Council appoints the City Manager, who is the City's chief administrative officer, as well as the city attorney and municipal judge. All other employee hiring authority rests with the City Manager.

Longmont is a full-service-plus city with an electric utility, Museum and Cultural Center, Senior Center, Youth Center, Art in Public Places program, and extensive business assistance services in addition to traditional city services. The City has the lowest electric rates in Colorado and also low water, sewer, and solid waste rates compared to other Colorado communities.

### The Longmont City Council

(Election for mayor and three city council seats scheduled for November 1.)

Bryan L. Baum - Mayor

Gabe Santos - Mayor Pro Tem

Brian Hansen

Sarah Levison

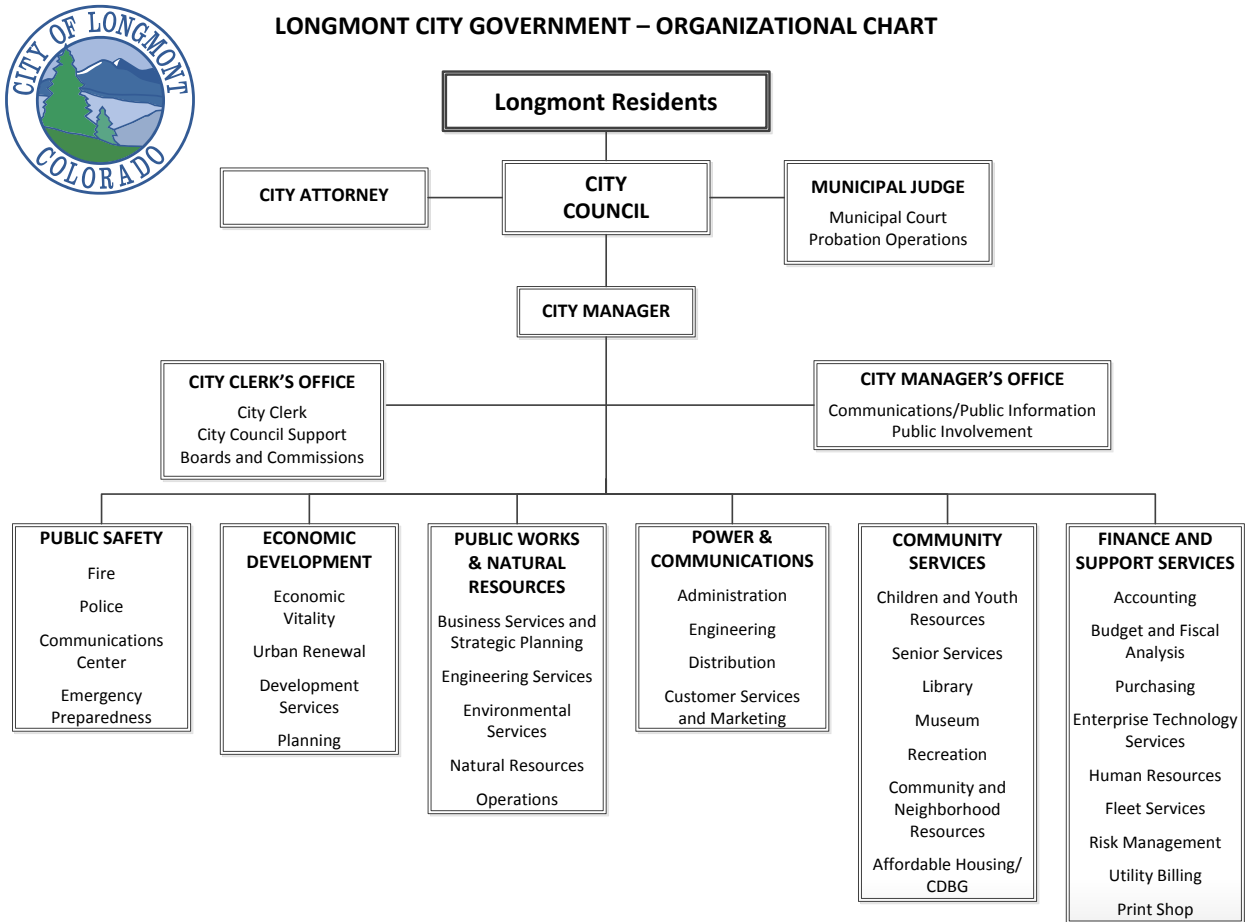
Sean McCoy

Alex Sammoury

Katie Witt

City council meets in regular session on the 2nd and 4th Tuesdays of every month at 7 pm. Study sessions are every 1st and 3rd Tuesday at 7 pm.

### The City Organization



## Mission Statement

**To enhance the quality of life for those who live in, work in or visit our community.**

### **The City of Longmont's Organizational Values**

The City of Longmont is a values-driven organization. When every employee lives by and is accountable for the values listed below, Longmont will be the best municipal organization in the world.

#### **Customer Service**

- Welcome people with a prompt, courteous greeting
- Treat all people with dignity and respect
- Strive for continual improvement
- Listen

#### **Teamwork**

- Value differences among team members
- Take responsibility for promoting group success
- Recognize the successes and contributions of all employees
- Include all employees in the team
- Resolve conflict; don't avoid it
- Share and support organizational values
- Empower team members to act

#### **Employees are Valued**

- Recognize contributions
- Seek more employee participation in making decisions
- Provide timely feedback
- Create opportunities for success
- Provide resources to improve skills and abilities

#### **Work Environment for Success**

- Provide an atmosphere of mutual respect
- Provide a safe physical and psychological workplace
- Focus on outcomes and issues
- Collaborate on decisions
- Clearly communicate expectations
- Make decisions at appropriate level

#### **Honesty and Integrity: The Foundation of the Organization**

- Model the organization's values
- Accept responsibility for mistakes
- Be open and direct in communications
- Do the "right" thing
- Create an atmosphere of trust
- Deliver what you promise

#### **Fairness for All**

- Do our best for everyone
- Consider all points of view
- Listen before we act
- Act without bias

#### **Action Orientation**

- Be proactive whenever possible
- Identify desired outcome and move toward it
- Build bridges, not barriers
- Seek to continually improve
- Fix it, don't ignore it
- Follow through

#### **Prudent Risk-taking**

- Try something different
- Learn through mistakes
- Reward failed actions when prudent risks are taken
- Promote creativity

#### **End Bureaucracy**

- Create a values-driven organization
- Keep it simple
- Embrace change
- Challenge the status quo
- Ask "Why not?" and "What if?"
- Be flexible

#### **Communication**

- Seek first to understand, then to be understood
- Obtain input from impacted parties
- Share information rather than restrict it
- Say what you mean; mean what you say
- Find out what people want to know
- Talk with people, not about them

#### **Fun**

- Promote wellness
- Laugh
- Don't sweat the petty things
- Enjoy work and people

The City developed a community-based strategic plan five years ago with the involvement of more than 1,000 residents. The plan is designed to result in a balance between resources and expenditures that will sustain Longmont's capacity to provide desired municipal services as the community approaches build-out (estimated to be 120,000 population) of the Longmont Planning Area. This strategic plan will be updated in the Fall of 2011. The following policy areas were approved by the City Council for inclusion in the strategic plan at the conclusion of this broad-based community planning effort.

- Promote a Healthy Business Climate
- Focus on Downtown
- Enhance the Natural Environment
- Support Education as a Community-wide Value
- Promote a Sense of Community and Cultural Inclusion
- High Performing Government
- Community Safety

The City has developed comprehensive performance metrics to track its progress in achieving the plan's policy objectives. The City conducts a biannual Citizen Satisfaction Survey with a Policy Survey in alternating years to assist with this effort. The entire 2011 budget document, which includes the performance measures, beginning on page 43 can be viewed at:

[http://www.ci.longmont.co.us/finance/budget/documents/2011\\_final\\_budgetforWeb.pdf](http://www.ci.longmont.co.us/finance/budget/documents/2011_final_budgetforWeb.pdf)

The City conducts collective bargaining with Police and Fire unions as a result of a 2008 voter referendum. The Police union is represented by the Fraternal Order of Police (FOP), and the Fire union is represented by the International Association of Fire Fighters (IAFF).

The City receives strong community support for its services and initiatives. For example, the City has had a .75 percent sales tax dedicated to transportation services for the last twenty-five years. This sales tax sunsets every five years and has received increasing voter approval over time. This tax will require voter approval again in 2015. Voters also have approved a .2 percent sales tax for open space land acquisition. This tax does not expire until 2030.

The City received the All-America City Award in 2006 for the community's efforts to end homelessness, become a more multicultural and inclusive community, and provide early intervention and alternatives to gang membership for youth. Also, in 2010, the City received the SeniorNet Chairman's Award for the Longmont Learning Center. This Center was created by the City in partnership with IBM, Front Range Community College, and SeniorNet to increase senior citizen computer literacy.



**End of Summer Dog Swim**



**Festival of Main**

## ISSUES AND OPPORTUNITIES

The following is a summary of the issues and opportunities to be managed by Longmont's next City Manager.

**Economic Development**—The City of Longmont has a comprehensive and proactive approach toward economic development. The City Manager is expected to devote a substantial amount of time to this activity, which is a major strategic initiative of the Mayor and City Council, especially as it relates to business retention and attraction.

- **Twin Peaks Mall**—Many tenants have left this 25-year-old mall resulting in vacancies exceeding half of the mall's available space, and in early September the property went into foreclosure. While the mall does not exhibit any significant signs of physical deterioration, the lack of economic activity at the mall has created a void in a major retail area of the community. The City has established an urban renewal district encompassing the mall, but there is no consensus yet on what action, if any, the City should take to improve the economic vitality of the mall property.
- **Business-friendly**—The City is viewed by some as being bureaucratic and not particularly accommodating to businesses that wish to locate or expand in Longmont. Also, it is believed that the City should do more to promote and leverage its low electric, water, sewer, and solid waste rates to encourage business growth.
- **Downtown Redevelopment**—Downtown is viewed by most as a “work in process.” The City has completed some alleyscape improvements that have been favorably received. However, there is interest in the City and the Longmont Downtown Development Authority doing more to facilitate the continued revitalization of downtown.
- **Infill Development**—The City's future boundaries are set. As such, even though the community is many years away from build-out, attention is turning to capitalizing on infill development opportunities available due to bypassed or underutilized properties already served by infrastructure.
- **Family-oriented retail/entertainment**—Longmont is a family-oriented community with a median age that is two years lower than the national average. Many Longmont families visit retail and entertainment destinations in surrounding communities because of Longmont's deficiencies in this area. Examples of desirable retail and entertainment activities include an ice rink, state-of-the art movie theater, bowling alley, go-kart track, and family restaurant/entertainment establishments such as Dave and Busters, Chuck E. Cheese, etc.



- **Partners Meetings**—The City’s Economic Development Director facilitates monthly meetings of Longmont’s economic development organizations to coordinate their efforts. In addition to City staff, staff members from these organizations attend these meetings:
  - Longmont Area Chamber of Commerce;
  - Longmont Area Economic Council;
  - Longmont Downtown Development Authority;
  - Longmont Area Visitors Association;
  - Small Business Development Center;
  - Longmont Entrepreneurial Network; and
  - Longmont Housing Authority.

The City Manager is expected to attend and be an active participant at these meetings.

**Enhance Multimodal Transportation System**—Longmont has many aspects of a comprehensive multimodal transportation system already in place thanks in part to continued voter approval of a .75 cent sales tax for transportation. The following are desirable transportation system enhancements.

- The Regional Transportation District (RTD), which serves the greater Denver area with bus and rail service, provides bus service in Longmont. RTD has long-term plans for providing commuter rail service to connect Longmont to Denver and the Denver International Airport. Also, RTD plans on constructing a new bus/rail transit hub at 1st Avenue and Main Street in Longmont by 2016. The City will need to continue to work closely with RTD to coordinate the aforementioned projects.
- The City has a bicycle path system throughout much of the community. However, some additional paths need to be constructed to fully integrate the bicycle path system throughout the whole community.

**Airport Master Plan**—The City currently is updating the Airport Master Plan for its general aviation airport. The update likely will be completed prior to the new City Manager’s start date. However, the City Manager will need to be involved in mediating the competing interests of airport users, including a very active skydiving company and the surrounding residential neighborhoods’ concerns about airport noise.

**Telecommunications Utility**—Longmont Power & Communications has constructed an 18-mile fiber optic loop currently used only for City operations. The City would like to be able to allow private users to connect to the loop through a City Telecommunications Utility, which would assist the City in its economic development efforts. However, establishment of the Telecommunications Utility requires Longmont voter approval. A referendum to do so is on the November 1, 2011, election ballot.

**Council Reports**—The City Council would like to have a more thorough and objective vetting of policy alternatives along with staff recommendations in the City Council communication reports that staff prepare for Council agenda items. The pros and cons and consequences of policy alternatives should be included in these reports.



Picnicking at McIntosh Lake

## JOB REQUIREMENTS

### The minimum job requirements are:

1) Bachelor's degree in public administration, business, or equivalent required; master's degree in same strongly preferred; and 2) at least five years of local government management experience **preferably** as a Deputy City Manager or City Manager in a medium to large full-service municipal government or comparable organization. Management level experience in both public and private sectors is desired. Equivalent education and experience may be substituted.

### Desired Professional and Personal Attributes

The following are the desired professional and personal attributes of Longmont's next City Manager.

- Ability to build consensus about policy alternatives among City Council, City staff, and community in a transparent manner that values community involvement
- Visionary leader who can clearly articulate his/her views of good government and societal trends and assist city council and community in refining, evolving, and implementing strategic plans
- Ethical person with highest standards of personal and professional integrity
- Ability to maintain open dialogue with Mayor and Council about policy issues and other matters of public concern
- "Can-do," non bureaucratic attitude especially as it relates to economic development and customer service
- Demonstrated track record of leadership role in economic development successes and building thoughtful public/private economic development partnerships
- Ability to work with tenured, professional management staff in effective manner without micro-managing them
- Creative, innovative, and "thinks outside the box"— supports calculated risk-taking by City
- Approachable and personable with good listening skills and sense of humor
- Involved and visible in community while deferring to Mayor and City Council as "face" of City
- Strong intergovernmental relations skills with ability to work effectively with area municipal and county officials
- Ability to coach City Council and staff in appropriate role definition; backbone and sophistication to facilitate environment of healthy council/staff relations
- Intellectual curiosity with breadth and depth of knowledge about city government
- Succession planning experience a plus
- *Bureaucracy buster* with ability to develop more efficient ways of delivering City services
- Experience recruiting and dealing with high-tech industry desired
- Electric utility experience a plus

## COMPENSATION

The compensation for the City Manager position will be highly competitive. The starting compensation level is dependent upon the selected individual's qualifications and match with the desired attributes being sought by the City. The City will pay reasonable and customary moving expenses for the next City Manager, who is required to live within the city limits.

## TO APPLY

In order to be considered for this position, please send your resume and cover letter with current salary by November 15, 2011, to [slavin@bellsouth.net](mailto:slavin@bellsouth.net).

For additional information about this job, please contact:

Mr. Robert Slavin, President  
Slavin Management Consultants  
3040 Holcomb Bridge Road, Suite A-1  
Norcross, Georgia 30017  
770-449-4656 (phone)  
770-416-0848 (fax)  
[slavin@bellsouth.net](mailto:slavin@bellsouth.net)  
[www.slavinweb.com](http://www.slavinweb.com)

OR

Mr. Paul Wenbert  
Western Regional Manager  
Slavin Management Consultants  
480-664-2676  
[pwconsulting@cox.net](mailto:pwconsulting@cox.net)



**AN EQUAL OPPORTUNITY RECRUITER/EMPLOYER**

# CITY COUNCIL COMMUNICATION



**MEETING DATE:** November 22, 2011      **ITEM NUMBER:** 2

**TYPE OF ITEM:**    **Information**

**PRESENTED BY:** Dale Rademacher, Director of Public Works & Natural Resources, 303-651-8355  
Nick Wolfrum, PWNR Engineering Services Manager, 303-651-8307  
Jon Robb, Senior Civil Engineer, 303-651-8367

**SUBJECT/AGENDA TITLE:** 23<sup>rd</sup> Avenue and Meadow Street Storm Drainage Project Update

**EXECUTIVE SUMMARY:** As part of CIP D-21 Storm Drainage Rehabilitation and Improvements, the Public Works and Natural Resources Department has contracted with Brannan Construction Company to install two 36-inch culverts under the railroad tracks east of the intersection of 23rd Avenue and Meadow Street and two 18-inch culverts under the Rough & Ready Greenway Trail on the west side of the Prairie Village subdivision. The purpose of this project is to reduce flooding on Meadow Street and private property during storm events.

Construction is scheduled to start during the week of November 14 and should be substantially completed by the end of December. The greenway trail will be closed north of 21st Avenue for approximately two weeks toward the end of the project.

**COUNCIL OPTIONS:** None - Information

**RECOMMENDED OPTIONS** None required - Information

**FISCAL IMPACT & FUND SOURCE FOR RECOMMENDED ACTION:** The Storm Drainage Rehabilitation and Improvements project (D-21) was amended by Ordinance O-2011-44 to add \$229,323 for the 23<sup>rd</sup> Avenue and Meadow Street Culvert project.

**BACKGROUND AND ISSUE ANALYSIS:**  
The attached letter has been hand delivered to residents adjacent to the work area.

**ATTACHMENTS:**  
Letter to residents dated November 8, 2011



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## PUBLIC WORKS & NATURAL RESOURCES

385 Kimbark Street  
Longmont, CO 80501  
303-651-8352 • [www.ci.longmont.co.us](http://www.ci.longmont.co.us)



November 7, 2011

Dear Resident:

The Public Works and Natural Resources Department has contracted with Brannan Construction Company to install two 36-inch culverts under the railroad tracks east of the intersection of 23rd Avenue and Meadow Street and two 18-inch culverts under the Rough & Ready Greenway Trail on the west side of the Prairie Village subdivision. The purpose of this project is to reduce flooding on Meadow Street and private property during storm events.



Construction is scheduled to start during the week of November 14 and should be substantially completed by the end of December. The trail will be closed north of 21<sup>st</sup> Avenue for about two weeks toward the end of the project. If you have questions or concerns, contact me at 303 651-8367 or the Call Center at 303-651-8416.

Respectfully,

CITY OF LONGMONT

A handwritten signature in blue ink that reads "Jon Robb".

Jon Robb, P.E.  
Senior Civil Engineer

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# CITY COUNCIL COMMUNICATION

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<b>MEETING DATE:</b> November 22, 2011	<b>ITEM NUMBER:</b>
<b>TYPE OF ITEM:</b> Information	
<b>PRESENTED BY:</b> Valeria Skitt, City Clerk (ext. 8650)	

<b>SUBJECT/AGENDA TITLE:</b> Communications from Boards, Committees & Commissions
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<b>EXECUTIVE SUMMARY:</b> N/A
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<b>COUNCIL OPTIONS:</b> N/A
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<b>RECOMMENDED OPTIONS:</b> N/A
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<b>FISCAL IMPACT &amp; FUND SOURCE FOR RECOMMENDED ACTION:</b> N/A
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**BACKGROUND AND ISSUE ANALYSIS:** N/A

**ATTACHMENTS:**

- 1) Longmont Housing Authority
  - a. Agenda – November 15, 2011
  
- 2) Museum Advisory Board
  - a. Agenda – November 16, 2011
  
- 3) Park and Recreation Advisory Board
  - a. Agenda – November 14, 2011



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**The Longmont  
Housing Authority**

**LONGMONT HOUSING AUTHORITY  
REGULAR MONTHLY MEETING AGENDA  
And Annual Retreat with LHDC Board**

**TUESDAY, NOVEMBER 15, 2011 ....8:30 AM TO 3:30 PM**

**THE LODGE AT HOVER CROSSING, 2127 18<sup>th</sup> Avenue, Longmont**  
**PARKING LOT IS FOR THE LODGE RESIDENTS, PARKING IS AVAILABLE ON THE SURROUNDING STREETS**

- 1. CALL TO ORDER AND ROLL CALL**
- 2. AGENDA REVISIONS AND SUBMISSION OF DOCUMENTS**
- 3. APPROVAL OF AGENDA**
- 4. APPROVAL OF MINUTES**
  - Approval of the minutes of the October 18, 2011 meeting of the housing authority
  - Approval of the minutes of the October 27, 2011 Special Meeting of the housing authority
  - Approval of the minutes of the October 19, 2011 meeting of the LHDC.
  - Approval of the minutes of the November 17, 2010 Annual Retreat.
- 5. PUBLIC INVITED TO BE HEARD – ITEMS NOT ON THE AGENDA**
- 6. LHA RESOLUTION 2011-13 - A RESOLUTION OF THE LONGMONT HOUSING AUTHORITY TO ADOPT THE 2012 HOUSING CHOICE VOUCHER PROGRAM PAYMENT STANDARDS.**
- 7. LHA RESOLUTION 2011-14 - A RESOLUTION OF THE LONGMONT HOUSING AUTHORITY TO ADOPT THE 2012 HOUSING CHOICE VOUCHER PROGRAM UTILITY ALLOWANCES**
- 8. JOINT RETREAT DISCUSSION ITEMS**

<b>a. 8:45 to 9:00</b>	<b>Review accomplishments of agencies</b>
<b>b. 9:00 to 9:30</b>	<b>Preview 1/3/2012 City Council Study Session Presentation</b>
<b>c. 9:30 to 10:30</b>	<b>Revenue Diversification</b>
<b>d. 10:30 to 11:30</b>	<b>Community Awareness Discussion</b>
<b>e. 11:30 to 1:00</b>	<b>Presentation by I Have a Dream Foundation</b>
<b>f. 1:00 to 2:00</b>	<b>Develop 2012 Work Plan Items</b>
<b>g. 2:00 to 3:30</b>	<b>Wrap-up items</b>
- 9. NEW & OLD BUSINESS – Board Recruitment and Council Interviews on 12/3.**
- 10. BOARD COMMENTS AND COMMITTEE REPORTS**
- 11. NEXT MEETINGS: LHA on DECEMBER 20 and LHDC on DECEMBER 21<sup>ST</sup>**  
**ITEMS: ADOPT 2012 BUDGETS, 2012 WORKPLAN**
- 12. ADJOURN**

Persons requiring special accommodations are asked to call 303-651-8581 x27 at least 24 hours in advance of the meeting.



**Longmont Museum Advisory Board  
Wednesday, November 16, 2011, 6:00 pm.**

Meeting to be held at the Longmont Museum & Cultural Center, 400 Quail Road

**Agenda**

1. **CALL TO ORDER**
2. **ROLL CALL**
3. **PUBLIC INVITED TO BE HEARD**
4. **APPROVAL OF MINUTES**
5. **APPROVAL OF ACCESSIONS**
  - a. Items offered to the 3-D collection for October 2011  
  
(There were no items offered to the Archival collection during October 2011.)
6. **REPORTS**
  - a. Report of the Museum Director
  - b. Report of the Chair
7. **OLD BUSINESS**
  - a. Auditorium update
8. **NEW BUSINESS**
  - a. Facility Improvement Report
9. **BOARD COMMENTS**
10. **ADJOURN**

## AGENDA

### **Parks and Recreation Advisory Board**

Monday, November 14, 2011 - 7:00 pm

Parks Administration  
7 South Sunset  
Longmont, CO 80501

1. ROLL CALL
2. APPROVAL OF AGENDA
3. APPROVAL OF PREVIOUS MONTHS MINUTES
  - A. October 10, 2011 Parks and Recreation Advisory Board Regular Meeting
4. PUBLIC INVITED TO BE HEARD
5. OLD BUSINESS
  - A. PRAB Bylaws
6. NEW BUSINESS
  - A. Oil and Gas Exploration - Brien Schumacher, City of Longmont and Top Operating, Rodney and Murray Herring and Dale Bruns
  - B. Seismic Surveying – Greg Camera, Cougar Land Services, LLC
  - C. Spring Gulch #2 Greenway Project
  - D. Designate PRAB Member to Participate in PRAB Candidate Interviews
7. On-Going Items
  - A. Park Survey – December
  - B. Dry Creek Park – On-going
  - C. Gift Catalog – December
  - D. Veterans Memorial Update – January
  - E. Conservation Trust Fund - December
  - F. Natural Resource Overview - December
8. ITEMS FROM STAFF
9. ITEMS FROM BOARD
10. PUBLIC INVITED TO BE HEARD
11. ADJOURNMENT

If you need special assistance to participate in a Parks and Recreation Advisory Board meeting, please contact Cathy Diesing at 303-774-4756 in advance of the meeting to make arrangements

**CITY OF LONGMONT**

**FINANCIAL STATEMENTS**

**Month Ending**

**October 31, 2011**

**(UNAUDITED)**

CITY OF LONGMONT  
GENERAL FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
2011 BUDGET TO ACTUAL  
For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL
	-----	-----	-----	-----
<b>REVENUES</b>				
Sales Tax	\$ 23,868,547	\$ 20,499,326	85.9	\$ 19,480,590
Use Tax	50,842	80,275	157.9	215,373
	-----	-----		-----
Sales and Use Tax	23,919,389	20,579,601	86.0	19,695,963
All Other Taxes	21,047,147	19,651,883	93.4	19,256,781
	-----	-----		-----
Total Taxes	44,966,536	40,231,484	89.5	38,952,744
	-----	-----		-----
Licenses & Permits	687,865	773,156	112.4	747,337
Intergovernmental Revenue	423,635	520,103	122.8	491,174
Charges for Services:				
Senior Citizens	13,500	15,959	118.2	8,361
Parks & Recreation	3,644,301	3,301,165	90.6	3,283,475
Other Services	1,797,157	1,548,741	86.2	1,467,790
Fines and Forfeits	1,436,300	1,187,184	82.7	1,191,402
Miscellaneous Revenue	110,547	310,922	281.3	168,472
Interest Income	312,000	169,216	54.2	240,133
Administrative Reimbursements	6,630,275	5,601,770	84.5	6,040,648
	-----	-----		-----
Total Revenues	\$ 60,022,116	\$ 53,659,700	89.4	\$ 52,591,536
	=====	=====		=====
			<b>EXPENDITURE NORM=80.0%</b>	
<b>EXPENDITURES</b>				
Department of the City Manager				
City Manager	\$ 750,981	\$ 545,047	72.6	\$ 531,455
City Clerk	571,146	337,908	59.2	320,671
Non-departmental	246,998	195,619	79.2	250,963
	-----	-----		-----
Total City Manager	1,569,125	1,078,574	68.7	1,103,089
	-----	-----		-----
City Attorney	922,871	661,737	71.7	673,253
	-----	-----		-----
Mayor & City Council	619,112	480,150	77.6	544,829
	-----	-----		-----
Department of Municipal Court				
Municipal Court	494,374	370,314	74.9	384,749
Probation	260,900	190,715	73.1	198,411
	-----	-----		-----
Total Municipal Court	755,274	561,029	74.3	583,160
	-----	-----		-----
Department of Finance and Support Services				
Finance Director	316,124	238,102	75.3	223,635
Accounting/Sales Tax	1,081,986	544,438	50.3	586,744
Mail Delivery	55,548	46,309	83.4	47,921
Purchasing	440,159	336,072	76.4	339,675
Risk Mgmt/Safety	531,341	352,915	66.4	335,646
Treasury/Information Desk	361,035	264,109	73.2	203,763
Utility Billing	1,320,843	1,061,147	80.3	983,197
ETS Operations/Applications	3,430,706	2,365,771	69.0	1,940,130
Telephone System	395,660	220,314	55.7	240,922
Print Shop	217,855	171,716	78.8	245,610
Budget	157,854	128,040	81.1	162,246
Human Resources	991,821	698,416	70.4	633,408
	-----	-----		-----
Total Department of Finance and Support Services	9,300,932	6,427,349	69.1	5,942,897
	-----	-----		-----

CITY OF LONGMONT  
GENERAL FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
2011 BUDGET TO ACTUAL  
For 10 Months Ended October 31, 2011

	<u>2011</u> <u>BUDGET</u>	<u>2011</u> <u>ACTUAL</u>	ACTUAL AS % OF BUDGET	<u>2010</u> <u>ACTUAL</u>
			EXPENDITURE NORM=80.0%	
<b>EXPENDITURES</b>				
<b>Dept. of Community Services</b>				
Director	\$ 803,384	\$ 472,480	58.8	\$ 431,697
Comm Neighborhood Resources/Code Enforcement	848,651	588,942	69.4	499,843
Library	3,051,228	2,281,577	74.8	2,251,837
Museum	609,200	452,053	74.2	451,469
Senior Services	615,244	461,836	75.1	484,569
Youth Services	784,726	470,425	59.9	446,170
Outside Agencies	958,122	722,478	75.4	774,729
Recreation	4,363,535	3,611,876	82.8	3,245,712
<b>Total Community Services</b>	<u>12,034,090</u>	<u>9,061,667</u>	<b>75.3</b>	<u>8,586,026</u>
<b>Dept. of Public Safety</b>				
Police Department	15,910,268	12,561,534	79.0	12,297,964
Fire Department	9,416,209	7,801,238	82.8	7,618,793
Support Services Police and Fire	1,281,288	794,650	62.0	751,719
Communications	1,475,321	1,119,113	75.9	1,020,199
<b>Total Public Safety</b>	<u>28,083,086</u>	<u>22,276,535</u>	<b>79.3</b>	<u>21,688,675</u>
<b>Department of Economic Development</b>				
Economic Dev Director	254,559	193,234	75.9	178,460
Development Services	376,455	265,382	70.5	268,884
Economic Vitality/LEGI	962,135	536,339	55.7	511,263
Planning Service	738,618	417,948	56.6	358,103
Inspection	701,786	578,875	82.5	555,902
<b>Total Dept of Econ Development</b>	<u>3,033,553</u>	<u>1,991,778</u>	<b>65.7</b>	<u>1,872,612</u>
<b>Dept of Public Works and Natural Resources</b>				
Facility Maintenance	1,461,960	1,035,523	70.8	1,002,317
Facility Operations/Energy Conservation	1,597,112	1,210,043	75.8	1,163,056
Parks	4,402,583	3,538,799	80.4	3,511,143
<b>Total Dept of Public Works and Economic Development</b>	<u>7,461,655</u>	<u>5,784,365</u>	<b>77.5</b>	<u>5,676,516</u>
<b>Transfer to Other Funds</b>	<u>876,180</u>	<u>880,678</u>		<u>32,953</u>
<b>Total Expenditures</b>	<u>\$ 64,655,878</u>	<u>\$ 49,203,862</u>	<b>76.1</b>	<u>\$ 46,704,010</u>
<b>EXCESS REVENUES OVER(UNDER) EXPENDITURES</b>	<u>(4,633,762)</u>	<u>4,455,838</u>		<u>5,887,526</u>
<b>FUND BALANCE, January 1</b>	<u>14,205,164</u>	<u>14,205,164</u>		<u>12,140,740</u>
<b>COMPONENTS OF JANUARY 1 FUND BALANCE:</b>				
Reserve for Encumbrances	\$ 746,440			
Reserve for Amendment One	3,432,135			
Reserves for Loans/Prepays/Contracts	361,633			
Reserve for Restricted Donations	4,772			
Designated for 2011 Expenditures	3,390,355			
Designated for Council 1-Time Expenditures	115,205			
Designated for Carryover Projects	1,042,797			
Designated for Emergencies	2,464,173			
Undesignated	2,647,654			
	<u>14,205,164</u>			
	=====			
<b>FUND BALANCE, October 31</b>	<u>\$ 9,571,402</u>	<u>\$ 18,661,002</u>		<u>18,028,266</u>
	=====	=====		=====
<b>CHANGES TO January 1 fund balance</b>				
Reserve for Encumbrances	(452,271)			
Reserve for Restricted Donations	(799)			
Designated for 2011 Expenditures	(3,390,355)			
Designated for Carryover Projects	(790,337)			
<b>Total</b>	<u>9,571,402</u>			
	=====			

SCHEDULE OF CHANGES IN GENERAL FUND FUND BALANCE

	January 1, 2011	Budget Changes	Adjusted 2011 Fund Balance
Reserve for encumbrances	746,440	\$ (452,271)	\$ 294,169
Reserve for TABOR	3,432,135	-	3,432,135
Reserve for loans/notes receivable	61,123	-	61,123
Reserve for prepaid expenses	150,368	-	150,368
Reserve for contracts	150,142	-	150,142
Reserve for restricted donations	4,772	(799)	3,973
Designated for 2011 one-time expenditures	3,390,355	(3,390,355)	-
Designated for Council 1-Time expenditures	115,205	-	115,205
Designated for carryover projects	1,042,797	(790,337)	252,460
Designated for emergencies	2,464,173	-	2,464,173
Unreserved, undesignated	2,647,654	-	2,647,654
		<hr/>	<hr/>
Total Fund Balance	\$ 14,205,164	\$ (4,633,762)	\$ 9,571,402

The changes in the fund balance represent budgeted changes during 2011 as opposed to changes to the actual fund balance numbers as a result of operations. Changes to the actual fund balance at the component level are not all tracked or updated to the general ledger during the year but the update to the Total General Fund fund balance can be found at the end of the Schedule of Revenues & Expenditures Budget to Actual.

Details on the budgeted changes identified above are as follows:

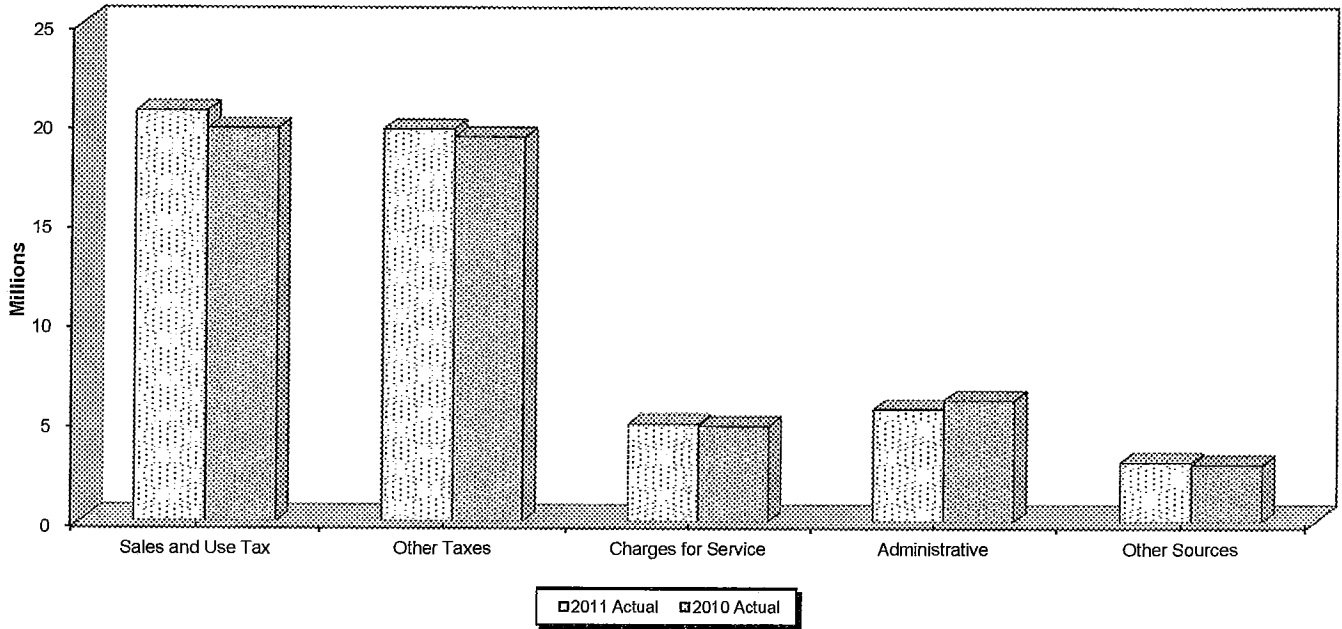
Designated for 2011 one-time expenditures: These expenditures were actually budgeted as part of the original appropriation ordinance (O-2010-43) for 2011 approved in October of 2010.

Reserve for encumbrances: \$315,725 of encumbrances are budgeted in appropriations ordinance O-2011-23, \$20,533 are budgeted in appropriations ordinance O-2011-30, \$13,252 are budgeted in appropriations ordinance O-2011-43, \$12,201 are budgeted in appropriations ordinance O-2011-49, \$76,000 are budgeted in appropriations ordinance O-2011-60, \$14,560 are budgeted in appropriations ordinance O-2011-68.

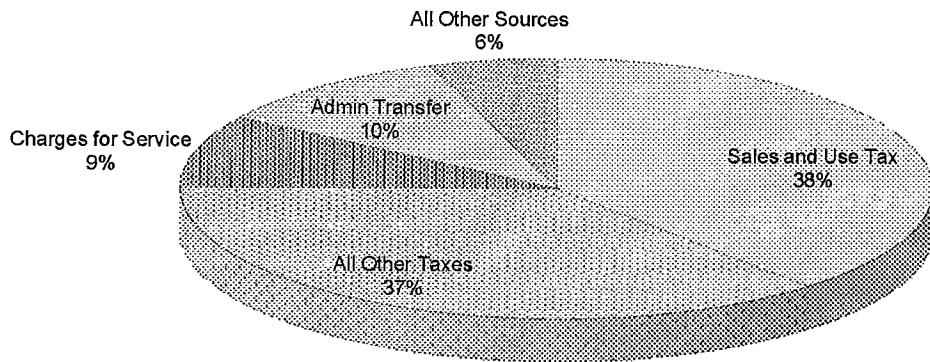
Designated for carryover projects: \$790,337 of carryover projects are budgeted in appropriations ordinance O-2011-23 approved in April 2011.

Reserve for restricted donations: \$799 of restricted donations are budgeted in appropriations ordinance O-2011-23 approved in April 2011.

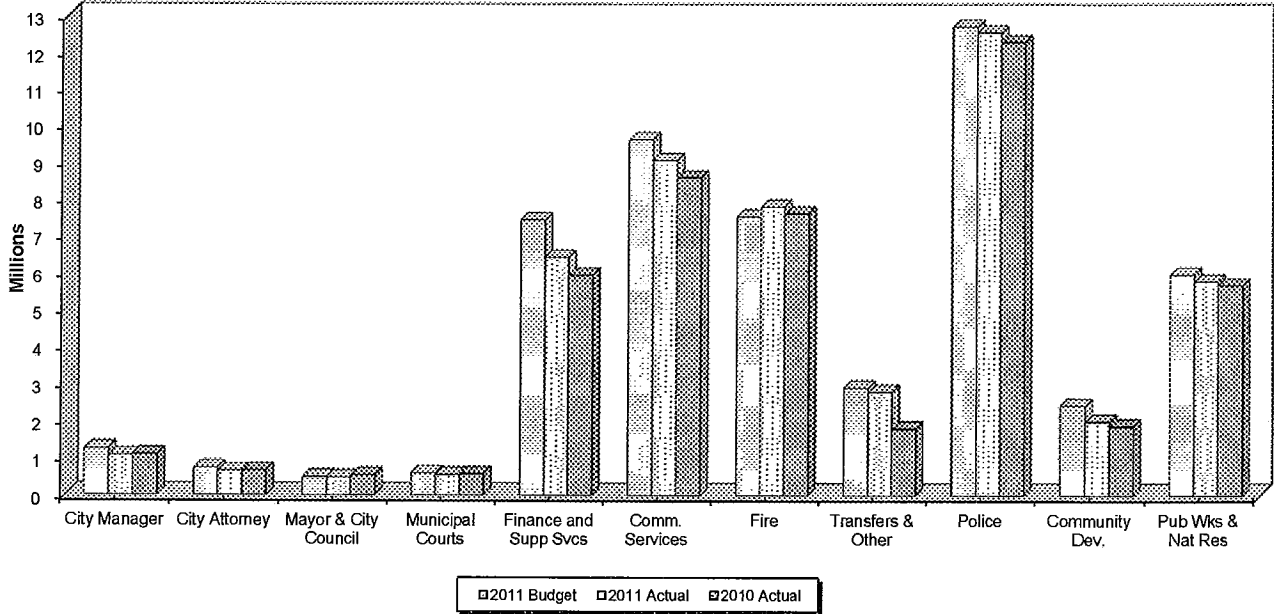
**CITY OF LONGMONT  
GENERAL FUND REVENUES THROUGH 9/30/11**



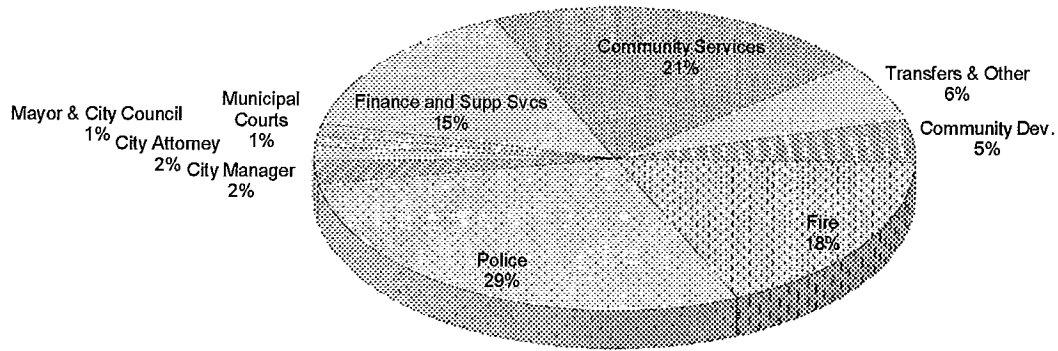
**CITY OF LONGMONT  
2011 GENERAL FUND REVENUES (ACTUAL)**



**CITY OF LONGMONT**  
GENERAL FUND EXPENDITURES THROUGH 9/30/11



**CITY OF LONGMONT**  
2011 GENERAL FUND EXPENDITURES (ACTUAL)



CITY OF LONGMONT  
STREET IMPROVEMENT & MAINTENANCE FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
2011 BUDGET TO ACTUAL  
For 10 Months Ended October 31, 2011

		2011 BUDGET		2011 ACTUAL	ACTUAL AS % OF BUDGET		2010 ACTUAL
<b>REVENUES</b>							
Sales Tax	\$	8,950,705	\$	7,687,262	85.9	\$	7,305,235
Use Tax		1,207,586		1,358,338	112.5		1,192,603
Sales and Use Tax		10,158,291		9,045,600	89.0		8,497,838
Auto Taxes		1,071,000		698,016	65.2		723,098
Street Cut Permits		15,000		24,052	160.3		35,947
Intergovernmental Revenue		3,635,220		4,323,192	118.9		2,412,075
Developer/Owner Participation		250,000		362,633	145.1		790,337
Interest Income		195,000		130,956	67.2		148,295
Miscellaneous Revenue		111,500		139,983	125.5		167,298
Total Revenues	\$	15,436,011	\$	14,724,432	95.4	\$	13,112,275
<b>EXPENDITURE NORM=80.0%</b>							
<b>EXPENDITURES</b>							
Operations and Maintenance:							
Director Administration	\$	165,631	\$	119,020	71.9	\$	86,797
Construction Inspection		284,887		229,898	80.7		446,608
Transportation Engineering		703,178		489,247	69.6		416,804
Street Cleaning		489,572		357,649	73.1		294,824
Street and Alley Maintenance		1,616,058		1,110,429	68.7		1,126,867
Snow and Ice Removal		609,525		351,613	57.7		387,432
Concrete Repair		312,889		169,580	54.2		250,705
Street Marking and Signing		609,262		456,286	74.9		225,931
Traffic Signals		581,791		524,423	90.1		453,413
Total Operations/Maintenance		5,372,793		3,808,145	70.9		3,689,381
Street Rehabilitation		14,045,769		4,621,895	32.9		3,796,913
Street Improvements		1,624,516		1,329,482	81.8		1,219,764
Transportation System Mgmt		526,646		419,507	79.7		563,673
Total Expenditures	\$	21,569,724	\$	10,179,029	47.2	\$	9,269,731
EXCESS REVENUES OVER(UNDER) EXPENDITURES	\$	(6,133,713)	\$	4,545,403		\$	3,842,544
FUND BALANCE, January 1		10,854,143		10,854,143			7,355,277
FUND BALANCE, October 31	\$	4,720,430	\$	15,399,546		\$	11,197,821

CITY OF LONGMONT  
PUBLIC SAFETY SALES TAX FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
2011 BUDGET TO ACTUAL  
For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL
	-----	-----	-----	-----
<b>REVENUES</b>				
Sales Tax	\$ 3,878,639	\$ 3,331,115	85.9	\$ 3,165,572
Use Tax	523,287	588,613	112.5	516,795
	-----	-----		-----
Sales and Use Tax	4,401,926	3,919,728	89.0	3,682,367
Intergovernmental	1,473,713	1,441,485	97.8	156,300
Interest Income	66,815	32,389	48.5	43,079
Miscellaneous Revenue	-	3,343	0.0	50
	-----	-----		-----
Total Revenues	\$ 5,942,454	\$ 5,396,945	90.8	\$ 3,881,796
	-----	-----		-----

EXPENDITURE  
NORM=80.0%

<b>EXPENDITURES</b>				
Support Services Police and Fire	\$ 581,334	\$ 270,058	46.5	\$ 621,400
Police	4,355,388	2,135,738	49.0	2,020,229
Fire	1,737,347	1,396,826	80.4	1,743,308
Community Services	143,954	102,198	71.0	96,965
	-----	-----		-----
Total Expenditures	\$ 6,818,023	\$ 3,904,820	57.3	\$ 4,481,902
	-----	-----		-----

EXCESS REVENUES OVER(UNDER)  
EXPENDITURES

	(875,569)	1,492,125		(600,106)
FUND BALANCE, January 1	\$ 2,608,812	\$ 2,608,812		\$ 3,384,246
	-----	-----		-----
FUND BALANCE, October 31	\$ 1,733,243	\$ 4,100,937		\$ 2,784,140
	=====	=====		=====

CITY OF LONGMONT  
 LODGERS TAX FUND  
 SCHEDULE OF REVENUES & EXPENDITURES  
 2011 BUDGET TO ACTUAL  
 For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL
	-----	-----	-----	-----
<b>REVENUES</b>				
Lodgers Tax	\$ 258,699	\$ 203,660	78.7	\$ 210,230
Interest Income	2,000	679	34.0	1,063
	-----	-----		-----
TOTAL REVENUE	\$ 260,699	\$ 204,339	78.4	\$ 211,293
	-----	-----		-----
<b>EXPENDITURES</b>				
			EXPENDITURE NORM=80.0%	
LAVA Contract	\$ 242,209	\$ 196,480	81.1	\$ 219,047
Other Expenditures	45,870	25,650	55.9	42,150
	-----	-----		-----
TOTAL EXPENDITURES	\$ 288,079	\$ 222,130	77.1	\$ 261,197
	-----	-----		-----
EXCESS REVENUES OVER (UNDER) EXPENDITURES	(27,380)	(17,791)		(49,904)
FUND BALANCE, January 1	\$ 103,562	\$ 103,562		\$ 139,305
	-----	-----		-----
FUND BALANCE, October 31	\$ 76,182	\$ 85,771		\$ 89,401
	=====	=====		=====

CITY OF LONGMONT  
 CONSERVATION TRUST FUND  
 SCHEDULE OF REVENUES & EXPENDITURES  
 2011 BUDGET TO ACTUAL  
 For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL REVENUE
	-----	-----	-----	-----
REVENUES				
Lottery Proceeds	\$ 700,000	\$ 585,613	83.7	\$ 568,285
Interest Income	100,000	46,438	46.4	81,317
Miscellaneous	-	7,402	0.0	-
	-----	-----		-----
Total Revenues	\$ 800,000	\$ 639,453	79.9	\$ 649,602
	-----	-----		-----
 EXPENDITURES				
St Vrain Greenway	\$ 263,808	\$ 205,540	77.9	\$ 357,177
	-----	-----		-----
Total Expenditures	\$ 263,808	\$ 205,540	77.9	\$ 357,177
	-----	-----		-----
 EXCESS REVENUES OVER(UNDER) EXPENDITURES	536,192	433,913		292,425
 FUND BALANCE, January 1	\$ 4,137,823	\$ 4,137,823		\$ 4,813,001
	-----	-----		-----
FUND BALANCE, October 31	\$ 4,674,015	\$ 4,571,736		\$ 5,105,426
	=====	=====		=====

CITY OF LONGMONT  
 PARK IMPROVEMENT FUND  
 SCHEDULE OF REVENUES & EXPENDITURES  
 2011 BUDGET TO ACTUAL  
 For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL
	-----	-----	-----	-----
<b>REVENUES</b>				
Licenses & Permits	\$ 349,278	\$ 398,269	114.0	\$ 354,043
Developer/Owner Participation	-	-	-	23,671
Interest Income	36,000	41,527	115.4	65,578
Miscellaneous	-	2,200	-	7,150
	-----	-----		-----
<b>TOTAL REVENUE</b>	<b>\$ 385,278</b>	<b>\$ 441,996</b>	<b>114.7</b>	<b>\$ 450,442</b>
	-----	-----		-----
 <b>EXPENDITURES</b>				
Park Development & Improvement	-	-	0.0	74,022
Clover Basin Community Park	-	-	0.0	73,192
Fall River Park	-	-	0.0	3,951
Spring Valley Park	-	-	0.0	1,563
Spring Gulch Diversion Structure	-	-	0.0	11,033
Dry Creek Community Park	3,460,080	766,674	22.2	-
	-----	-----		-----
<b>TOTAL EXPENDITURES</b>	<b>\$ 3,460,080</b>	<b>\$ 766,674</b>	<b>22.2</b>	<b>\$ 163,761</b>
	-----	-----		-----
 <b>EXCESS REVENUES OVER (UNDER) EXPENDITURES</b>				
	(3,074,802)	(324,678)		286,681
 <b>FUND BALANCE, January 1</b>				
	\$ 4,033,149	\$ 4,033,149		\$ 3,881,392
	-----	-----		-----
 <b>FUND BALANCE, October 31</b>				
	\$ 958,347	\$ 3,708,471		\$ 4,168,073
	=====	=====		=====

CITY OF LONGMONT  
OPEN SPACE FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
2011 BUDGET TO ACTUAL  
For 10 Months Ended October 31, 2011

	2011 BUDGET	2011 ACTUAL	ACTUAL AS % OF BUDGET	2010 ACTUAL
	-----	-----	-----	-----
<b>REVENUES</b>				
Sales tax	\$ 2,386,855	\$ 2,049,944	85.9	\$ 1,948,070
Use tax	322,023	362,224	112.5	318,028
	-----	-----		-----
Sales and Use Tax	2,708,878	2,412,168	89.0	2,266,098
Interest Income	116,800	47,829	40.9	46,403
Intergovernmental	285,842	211,699	74.1	-
Miscellaneous	47,000	75,254	160.1	36,172
Proceeds from issuance of debt	-	-	-	29,947,173
	-----	-----		-----
<b>TOTAL REVENUE</b>	<b>\$ 3,158,520</b>	<b>\$ 2,746,950</b>	<b>87.0</b>	<b>\$ 32,295,846</b>
	-----	-----		-----
<b>EXPENDITURE NORM=80.0%</b>				
<b>EXPENDITURES</b>				
Open Space Operations	\$ 3,763,290	\$ 434,597	11.5	\$ 1,651,361
Debt service				
Interest	1,243,489	651,998	52.4	378,339
Principal	1,100,000	-	0.0	-
Payment to Escrow Agent	-	-	0.0	14,732,432
	-----	-----		-----
<b>TOTAL EXPENDITURES</b>	<b>\$ 6,106,779</b>	<b>\$ 1,086,595</b>	<b>17.8</b>	<b>\$ 16,762,132</b>
	-----	-----		-----
<b>EXCESS REVENUES OVER (UNDER) EXPENDITURES</b>	<b>(2,948,259)</b>	<b>1,660,355</b>		<b>15,533,714</b>
<b>FUND BALANCE, January 1</b>	<b>\$ 10,783,027</b>	<b>\$ 10,783,027</b>		<b>\$ 487,913</b>
	-----	-----		-----
<b>FUND BALANCE, October 31</b>	<b>\$ 7,834,768</b>	<b>\$ 12,443,382</b>		<b>\$ 16,021,627</b>
	=====	=====		=====

CITY OF LONGMONT  
PUBLIC IMPROVEMENT FUND  
SCHEDULE OF REVENUES & EXPENDITURES  
For 10 Months Ended October 31, 2011

	BUDGET	ACTUAL	ACTUAL AS % OF BUDGET REVENUE
	-----	-----	-----
<b>REVENUES</b>			
Use Tax	\$ 3,169,387	\$ 3,541,960	111.8
Interest Income	105,129	55,076	52.4
Miscellaneous Revenue	25,000	25,000	100.0
Transfer in	850,000	850,000	100.0
	-----	-----	
Total Revenues	\$ 4,149,516	\$ 4,472,036	107.8
	-----	-----	
 <b>EXPENDITURES</b>			
Public Improvement Capital Projects	\$ 8,303,880	\$ 3,032,617	36.5
	-----	-----	
Total Expenditures	\$ 8,303,880	\$ 3,032,617	36.5
	-----	-----	
 <b>EXCESS REVENUES OVER(UNDER) EXPENDITURES</b>			
	(4,154,364)	1,439,419	
 <b>FUND BALANCE, January 1</b>			
	\$ 5,383,153	\$ 5,383,153	
	-----	-----	
<b>FUND BALANCE, October 31</b>			
	\$ 1,228,789	\$ 6,822,572	
	=====	=====	

CITY OF LONGMONT, COLORADO  
PUBLIC IMPROVEMENT CAPITAL PROJECTS FUND  
PROJECT-LENGTH SCHEDULE OF CONSTRUCTION PROJECTS  
Beginning of Projects to October 31, 2011

Project Account No.	Project	Appropriations		Transfers (to) from		Expenditures		Unexpended Balance	
		Prior	2011	Other Projects	Fund Balance	Prior	2011		
<b>PUBLIC IMPROVEMENTS CAPITAL PROJECTS</b>									
40101	DDA Building Permits	9,577	-	30,875	33,505	73,957	4,355	(4,355)	(1)
40101	Art Transfers	48,046	-	328,615	6,111	382,772	-	-	
40101	Debt Service - Principal	17,205,230	1,780,000	15,000	-	17,220,230	640,000	1,140,000	
	Debt Service - Interest	20,986,868	903,810	3,160	(915,493)	20,074,535	458,306	445,504	
	Fiscal Charges	26,213	4,550	(2,486)	968	24,695	4,775	(225)	(1)
43002	Museum Cultural Center	6,426,783	-	(121,414)	-	6,303,294	-	2,075	
43005	Roosevelt Memorial Building	1,484,276	-	(65,650)	-	1,414,516	-	4,110	
43006	Roosevelt Park Improvements	3,409,453	-	535,410	-	3,924,309	-	20,554	
43027	Park Shelter Rehabilitation	1,071,419	-	(13,631)	(50,774)	1,007,014	-	-	
43037	Neighborhood Improvement Program	730,000	50,000	11,347	(50,000)	653,589	15,086	72,672	
43082	Outdoor Warning System	405,434	-	27,837	(18,892)	414,379	-	-	
43093	Former Museum Renovations	1,160,400	-	32,899	(7,369)	1,185,930	-	-	
43111	Arterial Landscape	834,933	-	(4,730)	(150,000)	476,964	25,558	177,681	
43112	3rd Avenue Entryway	606,550	-	(131,328)	(103,909)	371,313	-	-	
43133	East Longmont Entryway	267,500	-	122,960	(4,261)	375,699	-	10,500	
43137	Sunset Campus	1,144,305	-	-	(437,466)	-	703,022	3,817	
43138	Union Reservoir Master Plan	45,000	-	-	(26)	44,974	-	-	
43157	Oligarchy Bridge @ Union Reservoir	65,500	-	-	-	-	-	65,500	
43162	Garden Acres Lights	50,873	-	-	-	13,972	-	36,901	
43163	Municipal Buildings Keyless Entry	121,372	-	(914)	(29,055)	91,403	-	-	
43168	Centennial Pool Renovation	28,000	-	-	(28,000)	-	-	-	
43170	Rec Center Front Desk/Gate	80,000	-	-	-	36,046	-	43,954	
43182	Energy Efficient Equipment	2,291,380	-	11	223	2,291,614	-	-	
94056	Park Building Rehab, Replace	-	24,326	-	-	-	9,954	14,372	
94083	Primary Secondary Greenway	962,703	34,100	(3,852)	(381,389)	446,262	755	164,545	
94085	Sport Court Reconstruction	2,323,802	12,480	(165,777)	(337,189)	1,809,056	10,500	13,760	
94102	Swimming & Wading Pool Maintenance	4,355,026	140,293	(23,307)	(423,505)	3,783,875	95,638	168,994	
94113	Park Irrigation Pump System Repair	657,271	42,987	(4,605)	(54,850)	561,546	6,245	73,012	
94136	Park Bridge Replacement	360,077	10,000	(1,362)	(95,021)	136,236	69,893	67,565	
94147	Kensington Park Rehab	482,259	-	(4,206)	-	476,833	-	1,220	
94174	Playground Rehabilitation Program	90,000	45,000	-	(45,000)	-	-	90,000	
95001	Municipal Building Improvements	2,396,919	67,158	(32,215)	(470,972)	1,743,416	14,000	203,474	
95002	Municipal Buildings ADA Improvements	908,820	40,000	(11,559)	(25,000)	864,652	6,755	40,854	
95037	Fire Station Improvements	651,189	94,000	(10,355)	(71,995)	559,755	85,867	17,217	
95080	Municipal Buildings Boiler Replacement	464,186	68,933	(2,312)	(195,512)	233,063	68,335	33,897	
95082	Municipal Buildings HVAC Replacement	1,119,157	449,652	(6,562)	(258,369)	813,819	407,714	82,345	
95109	Municipal Facility Parking Lot Rehab	558,531	75,750	(12,024)	(90,155)	453,896	38,287	39,919	
95119	Municipal Buildings Floor Replacement	978,390	103,000	1,875	(166,743)	812,893	99,397	4,232	
95127	Police Firing Range	1,050,000	-	-	-	38,885	4,331	1,006,784	
95145	Community Services Specialized Equipment	865,525	112,729	(1,482)	(90,975)	624,063	88,306	173,428	
95153	Museum Auditorium	1,000,000	-	-	-	74,930	60,870	864,200	
95160	Municipal Buildings Auto Door Gate	-	10,000	-	-	-	7,193	2,807	
95163	Municipal Buildings Keyless Entry	-	8,550	-	-	-	8,919	(369)	(1)
95165	Municipal Buildings Emergency Generator	-	40,000	-	-	-	35,680	4,320	
95181	Municipal Building UPS	123,729	-	(531)	(62,620)	53,053	-	7,525	
95183	Senior Kitchen Expansion	-	25,000	-	-	-	-	25,000	
95185	Recreation Center Facility Improvements	-	136,350	-	-	-	-	136,350	
95188	Safety & Justice Exterior Foundation Repair	-	80,000	-	-	-	62,876	17,124	
	Completed Projects			(489,687)	489,687				
	Total Capital Projects	77,846,696	4,358,668	0	(4,034,046)	69,867,438	3,032,617	5,271,263	

Note:  
(1) Transfer needed from other projects.

CITY OF LONGMONT  
 COMBINED BALANCE SHEET  
 ELECTRIC, WATER AND SEWER FUNDS  
 As of October 31, 2011

	ELECTRIC	WATER	SEWER	TELECOMM
<b>ASSETS</b>				
<b>Current Assets</b>				
Cash and Investments	\$ 4,129,326	\$ 27,176,332	\$ 6,865,157	\$ 1,357,787
T/E Bond Cash Account	-	-	2,064,891	-
BAB Cash Account	-	-	9,117,821	-
T/E Bond D/S Cash Account	-	-	193,822	-
BAB D/S Cash Account	-	-	994,250	-
Accounts Receivable-Utility (Less Allow. for Uncol- lectibles of \$90,987)	6,251,858	1,488,006	1,010,823	-
Other Receivables	57,894	11,924	2,254	-
Inventory	1,157	-	-	-
	10,440,235	28,676,262	20,249,018	1,357,787
Net Pension Obligation	407,637	409,625	138,281	-
<b>Fixed Assets</b>				
Property, Buildings & Equip.	89,757,628	388,801,571	127,468,620	2,299,759
Less: Accum. Depreciation	(43,050,505)	(58,225,536)	(37,867,201)	(907,580)
	46,707,123	330,576,035	89,601,419	1,392,179
<b>TOTAL ASSETS</b>	<b>\$ 57,554,995</b>	<b>\$ 359,661,922</b>	<b>\$ 109,988,718</b>	<b>\$ 2,749,966</b>
<b>LIABILITIES</b>				
<b>Current Liabilities</b>				
Payroll Withholdings	\$ 377	\$ 226	\$ 8	\$ -
Accounts Payable	3,002,291	-	275	-
Sales Tax Payable	212,726	-	-	-
Customer Deposits	839,384	12,600	-	-
Accrued Interest	-	-	-	-
Salaries Payable	2,534	4,019	3,103	-
Bonds Payable-Short Term	-	-	275,000	-
Loan Payable - Short Term	-	961,909	208,579	-
Escheat Bonds	-	10,000	286	-
	4,057,312	988,754	487,251	-
<b>LONG-TERM LIABILITIES AND RETAINED EARNINGS</b>				
Accrued Sick & Vacation	512,821	491,177	214,103	-
Long-term Construction Liability	-	844,025	13,726	-
State Loan-long-term portion	-	13,149,931	148,608	-
T/E Bonds Payable	-	-	2,025,000	-
BAB Payable	-	-	11,129,434	-
Net OPEB Obligation	20,252	14,031	10,493	359
Deferred Revenue	-	-	-	340,651
Reserved for Construction	-	-	11,099,437	-
Reserved for Debt Service	-	-	1,188,072	-
Retained Earnings	52,964,610	344,174,004	83,672,594	2,408,956
<b>Total</b>	53,497,683	358,673,168	109,501,467	2,749,966
<b>TOTAL LIABILITIES &amp; RETAINED EARNINGS</b>	<b>\$ 57,554,995</b>	<b>\$ 359,661,922</b>	<b>\$ 109,988,718</b>	<b>\$ 2,749,966</b>

CITY OF LONGMONT  
ELECTRIC FUND  
INTERIM STATEMENT OF REVENUE AND APPLICATION OF REVENUE

	October 2011	October 2010	% Increase (Decrease)	Y-T-D 2011	Y-T-D 2010	% Increase (Decrease)
<b>REVENUE</b>						
<b>OPERATING REVENUE</b>						
Electric Sales	\$ 4,358,894	\$ 3,979,471	10 %	\$ 44,555,087	\$ 41,376,963	8 %
Connect Fees	13,953	13,693	2	143,009	156,745	(9)
	<u>4,372,847</u>	<u>3,993,164</u>	<u>10</u>	<u>44,698,096</u>	<u>41,533,708</u>	<u>8</u>
<b>NON-OPERATING REVENUE</b>						
Interest	1,745	3,795	(54)	31,009	56,266	(45)
Intergovernmental	2,500	-	-	22,926	18,340	25
Pole Rental	-	-	-	40,336	27,776	45
Sale of Scrap	9,445	246	3,739	20,250	10,518	93
Warehouse Reimbursement	3,275	3,876	(16)	32,781	38,754	(15)
Fleet Transfer	-	3,562	(100)	5,842	40,178	(85)
Miscellaneous Revenue	7,331	23,347	(69)	141,332	132,381	7
	<u>24,296</u>	<u>34,826</u>	<u>(30)</u>	<u>294,476</u>	<u>324,213</u>	<u>(9)</u>
<b>CAPITAL REVENUE</b>						
Aid to Underground Installation	143,087	10,343	1,283	374,869	336,390	11
	<u>143,087</u>	<u>10,343</u>	<u>1,283</u>	<u>374,869</u>	<u>336,390</u>	<u>11</u>
<b>TOTAL REVENUE</b>	<b>\$ 4,540,230</b>	<b>\$ 4,038,333</b>	<b>12 %</b>	<b>\$ 45,367,441</b>	<b>\$ 42,194,311</b>	<b>8 %</b>
<b>APPLICATION OF REVENUE</b>						
<b>OPERATING EXPENSE</b>						
Administration	\$ 299,286	\$ 263,948	13 %	\$ 2,707,565	\$ 2,551,232	6 %
Distribution	348,678	297,091	17	3,278,358	2,962,258	11
Purchased Power	2,964,193	2,650,010	12	33,449,832	30,644,163	9
Meter Reading	25,626	21,293	20	279,161	280,075	(0)
Warehouse	32,778	33,932	(3)	338,879	337,613	0
Administrative Services	124,955	116,493	7	1,311,656	1,199,491	9
Franchise Equivalency	416,685	343,625	21	3,569,039	3,329,302	7
Bad Debt Expense	13,665	6,829	100	99,410	115,434	(14)
	<u>4,225,866</u>	<u>3,733,221</u>	<u>13</u>	<u>45,033,900</u>	<u>41,419,568</u>	<u>9</u>
<b>CAPITAL EXPENSE</b>	<b>132,671</b>	<b>8,782</b>	<b>1,411</b>	<b>992,130</b>	<b>605,215</b>	<b>64</b>
<b>TOTAL EXPENSES</b>	<b>\$ 4,358,537</b>	<b>\$ 3,742,003</b>	<b>16 %</b>	<b>\$ 46,026,030</b>	<b>\$ 42,024,783</b>	<b>10 %</b>
<b>ADDITIONS TO (DEDUCTIONS FROM) OPERATING RESERVES</b>	<b>181,693</b>	<b>296,330</b>	<b>(39)</b>	<b>(658,589)</b>	<b>169,528</b>	<b>(488)</b>
<b>TOTAL APPLICATION OF REVENUE</b>	<b>\$ 4,540,230</b>	<b>\$ 4,038,333</b>	<b>12 %</b>	<b>\$ 45,367,441</b>	<b>\$ 42,194,311</b>	<b>8 %</b>

CITY OF LONGMONT  
WATER FUND  
INTERIM STATEMENT OF REVENUE AND APPLICATION OF REVENUE

	October 2011	October 2010	% Increase (Decrease)	Y-T-D 2011	Y-T-D 2010	% Increase (Decrease)
<b>REVENUE</b>						
<b>OPERATING REVENUE</b>						
Water Sales	\$ 1,386,708	\$ 1,528,210	(9) %	\$ 11,250,135	\$ 10,971,669	3 %
Water Meters & Back Flow Devices	4,781	2,292	109	27,298	22,762	20
Sale of Raw Water	88,665	67,088	32	402,820	365,742	10
Construction Inspection	105	30	250	895	2,927	(69)
System Development Surcharge	22,980	2,800	721	96,851	104,335	(7)
	<u>1,503,239</u>	<u>1,600,420</u>	(6)	<u>11,777,999</u>	<u>11,467,435</u>	3
<b>NON-OPERATING REVENUE</b>						
Interest Income	22,865	39,789	(43)	266,944	435,523	(39)
System Development Fee	41,169	5,200	692	174,635	202,464	(14)
Intergovernmental	-	-	-	325,385	281,801	15
Miscellaneous Revenue	785	4,761	(84)	54,475	68,825	(21)
Transfers from other Funds	-	75,933	(100)	8,075	146,359	(94)
	<u>64,819</u>	<u>125,683</u>	(48)	<u>829,514</u>	<u>1,134,972</u>	(27)
<b>TOTAL REVENUE</b>	<u>\$ 1,568,058</u>	<u>\$ 1,726,103</u>	(9) %	<u>\$ 12,607,513</u>	<u>\$ 12,602,407</u>	0 %
<b>APPLICATION OF REVENUE</b>						
<b>OPERATING EXPENSE</b>						
Director Administration	\$ 22,339	\$ 17,101	31 %	\$ 231,658	\$ 165,129	40 %
Administration/Engineering	94,989	71,010	34	1,170,787	1,030,465	14
Water Resources	65,154	62,224	5	1,611,924	1,647,440	(2)
Filter Plant	137,790	173,153	(20)	1,560,734	1,541,237	1
Potable Water System	133,536	125,887	6	1,481,222	1,223,796	21
Water Quality Laboratory	20,716	16,331	27	226,338	184,179	23
Instrumentation & Control	19,237	10,064	91	171,352	120,988	42
Administrative Services	94,994	99,980	(5)	1,007,256	1,026,433	(2)
Franchise Equivalency	21,907	21,973	(0)	219,070	219,724	(0)
Bad Debt Expense	537	41	1,210	752	887	(15)
	<u>611,199</u>	<u>597,764</u>	2	<u>7,681,093</u>	<u>7,160,278</u>	7
<b>CAPITAL EXPENSE</b>	<u>213,531</u>	<u>566,675</u>	(62)	<u>3,379,994</u>	<u>3,336,603</u>	1
<b>NON-OPERATING EXPENSES</b>						
Transfers to other Funds	3,830	3,693	4	32,646	30,995	5
<b>DEBT REQUIREMENTS</b>						
Interest Expense	-	-	-	281,261	296,311	(5)
Retirement of Loan/Bond Principal	-	-	-	961,909	950,853	1
	<u>-</u>	<u>-</u>	-	<u>1,243,170</u>	<u>1,247,164</u>	(0)
<b>TOTAL EXPENSES</b>	<u>\$ 828,560</u>	<u>\$ 1,168,132</u>	(29)	<u>\$ 12,336,903</u>	<u>11,775,040</u>	5
<b>ADDITIONS TO (DEDUCTIONS FROM)</b>						
Operating Reserve	739,498	557,971	33	270,610	827,367	(67)
<b>TOTAL APPLICATION OF REVENUE</b>	<u>\$ 1,568,058</u>	<u>\$ 1,726,103</u>	(9) %	<u>\$ 12,607,513</u>	<u>\$ 12,602,407</u>	0 %





CITY OF LONGMONT  
STATEMENT OF CHANGES IN WATER RESERVES  
For 10 Months Ended October 31, 2011

WATER SYSTEM CONSTRUCTION:	2011	2010	Increase (Decrease)
Reserve, Water System Const. Jan. 1	\$ 15,048,646	\$ 16,929,260	\$ (1,880,614)
Add: System Development Fee(66.66%)	349,270	404,927	(55,657)
Interest Income	156,687	280,397	(123,710)
Less: System Constr. Capital Expense	(71,543)	(220,766)	149,223
Transfer to other Funds	(226)	(708)	482
Reserve, Water System Const. October 31	<u>\$ 15,482,834</u>	<u>\$ 17,393,110</u>	<u>\$ (1,910,276)</u>

WATER CASH ACQUISITION:	2011	2010	Increase (Decrease)
Reserve for Water Cash Acquisition Jan. 1	\$ 3,461,241	\$ 4,332,325	\$ (871,084)
Add: Interest Income	36,721	71,176	(34,455)
Cash in Lieu of Water	143,066	7,626	135,440
Less: Refunds	(33,725)	(49,671)	15,946
Cash Acquisition Expense	(40,900)	(19,921)	(20,979)
Reserve, Water Cash Acquisition, October 31	<u>3,566,403</u>	<u>4,341,535</u>	<u>(770,099)</u>

RAW WATER:	2011	2010	Increase (Decrease)
Reserve for Raw Water Storage Jan. 1	\$ 400,639	\$ 396,277	\$ 4,362
Add: Interest Income	4,243	6,662	(2,419)
Less: Raw Water Storage Expenses	-	-	-
Reserve for Raw Water Storage October 31	<u>\$ 404,882</u>	<u>\$ 402,939</u>	<u>\$ 1,943</u>

CITY OF LONGMONT  
STATEMENT OF CHANGES IN SEWER RESERVES  
For 10 Months Ended October 31, 2011

SEWER CONSTRUCTION:	2011	2010	Increase (Decrease)
Reserve for Sewer Construction Jan 1	\$ 1,470,418	\$ 1,548,469	\$ (78,051)
Add: Connection Fee	245	205	40
System Development Fee	293,780	239,469	54,311
Developer participation	8,592	146,647	(138,055)
Interest Income	15,747	27,223	(11,476)
Less: Capital Expense	(2,533)	(216,057)	213,524
Transfer to other Funds	(462,170)	(258,315)	(203,855)
Reserve for Sewer Construction System October 31	<u>\$ 1,324,079</u> =====	<u>\$ 1,487,641</u> =====	<u>\$ (163,562)</u> =====

STATEMENT OF CHANGES IN ELECTRIC RESERVES  
For 10 Months Ended October 31, 2011

ELECTRIC CIF FUND	2011	2010	Increase (Decrease)
Reserve for Electric CIF Improvements Jan 1	\$ 955,683	\$ 732,370	\$ 223,313
Add: CIF/ Fees	430,180	208,375	221,805
Interest Income	12,127	13,292	(1,165)
Less: Capital Expense	(72,067)	(5,951)	(66,116)
Reserve for Electric CIF Improvements October 31	<u>\$ 1,325,923</u> =====	<u>\$ 948,086</u> =====	<u>\$ 377,837</u> =====

CITY OF LONGMONT  
 COMBINED BALANCE SHEET  
 SANITATION, GOLF STORM DRAINAGE, AND AIRPORT ENTERPRISE FUNDS  
 As of October 31, 2011

	SANITATION	GOLF	STORM DRAINAGE	AIRPORT
<b>ASSETS</b>				
Current Assets				
Cash and Investments	\$ 2,660,893	\$ 810,939	\$ 2,197,774	\$ 362,605
Storm Drainage Bond Account	-	-	5,807,918	-
Accounts Receivable	635,179	-	429,715	-
Grant Receivable	10,000	-	-	-
Other Receivables	952	577	1,608	-
	3,307,024	811,516	8,437,015	362,605
Net Pension Obligation	115,920	61,299	69,844	8,428
Fixed Assets				
Property, Buildings & Equipment	4,976,513	8,996,765	57,716,689	4,965,771
Less: Accumulated Depreciation	(2,449,724)	(1,229,266)	(9,501,120)	(857,146)
	2,526,789	7,767,499	48,215,569	4,108,625
<b>TOTAL ASSETS</b>	\$ 5,949,733	\$ 8,640,314	\$ 56,722,428	\$ 4,479,658
<b>LIABILITIES</b>				
Current Liabilities				
Payroll Withholdings	\$ 41	\$ 177	\$ 160	\$ -
Accounts Payable	-	-	124,620	-
Accrued Payroll	236	1,308	1,170	-
Bonds Payable-Short Term	-	-	530,000	-
	277	1,485	655,950	-
<b>LONG-TERM LIABILITIES AND RETAINED EARNINGS</b>				
Advance from Fleet - Long Term	-	1,653,260	-	-
Storm Drainage Bonds Payable	-	-	13,036,052	-
Accrued Sick & Vacation	105,167	90,292	51,208	16,629
Net OPEB Obligation	5,152	2,768	3,174	366
Reserved for Construction	-	-	5,839,950	-
Reserved for Debt Service	-	-	974,063	-
Retained Earnings	5,839,137	6,950,480	36,162,031	4,462,663
	5,949,456	8,696,800	56,066,478	4,479,658
<b>TOTAL LIABILITIES &amp; RETAINED EARNINGS</b>	\$ 5,949,733	\$ 8,698,285	\$ 56,722,428	\$ 4,479,658









